LODHA
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Chartered Accountants

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INDEPENDENT AUDITOR'S REPORT
To the Members of Hintastica Private Limited

Report on Audit of the Financial Statements

Opinion

We have audited the accompanying Financial Statements of Hintastica Private Limited ("the Company"), which comprise the Balance Sheet as at 31st March 2026, the Statement of Profit and Loss (including Other Comprehensive Income), the Statement of Changes in Equity and the Statement of Cash Flows for the year then ended, and notes to the Financial Statements, including a summary of the material accounting policies and other explanatory information (herein after referred to as "Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid Financial Statements give the information required by the Companies Act, 2013 ("the Act") in the manner so required and give a true and fair view in conformity with the Indian Accounting Standards prescribed under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended, ("IND AS") and other accounting principles generally accepted in India, of the state of affairs of the Company as at 31st March, 2026, its Loss, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

Basis for Opinion

We conducted our audit in accordance with the Standards on Auditing (SAs) specified under Section 143(10) of the Act. Our responsibilities under those Standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the Code of Ethics issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the Financial Statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Statements and Auditor's Report Thereon

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Board's report, but does not include the Financial Statements and our auditor's report thereon. Our opinion on the Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In Connection with our audit of the Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Responsibility of Management and Those Charged with Governance for the Financial Statements

The Company's Board of Directors is responsible for the matters stated in Section 134(5) of the Act with respect to the preparation of these Financial Statements that give a true and fair view of the financial position, financial performance, total comprehensive income, changes in equity and cash flows of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards (Ind AS) specified under Section 133 of the Act. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgements and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the Financial Statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the Financial Statements, Board of Director is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless Board of Director either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the Company's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the Financial Statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these Financial Statements.

As part of an audit in accordance with SAs, we exercise professional judgement and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the Financial Statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The

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risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under Section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls system in place and the operating effectiveness of such controls.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.

- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the Company to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the Financial Statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the Financial Statements, including the disclosures, and whether the Financial Statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

Materiality is the magnitude of misstatements in the Financial Statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the Financial Statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the Financial Statements.

Report on Other Legal and Regulatory Requirements

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of Section 143 of the Act, we give in the "Annexure A" a statement on the matters specified in paragraphs 3 and 4 of the Order, to the extent applicable.

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2. As required by Section 143(3) of the Act, we report that:

a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit.

b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matters stated in paragraph 2(h)(vi) below on reporting under Rule 11(g) of the Companies (Audit and Auditors) Rules, 2014 (as amended) ("the Rules").

c) The Balance Sheet, the Statement of Profit and Loss including other comprehensive income, the Statement of Changes in Equity and the Statement of Cash Flows dealt with by this Report are in agreement with the books of account.

d) In our opinion, the aforesaid Financial Statements comply with the Indian Accounting Standards specified under Section 133 of the Companies Act, 2013, read with Rule 7 of the Companies (Indian Accounting Standards) Rules, 2015 as amended.

e) On the basis of the written representations received from the directors as on 31st March, 2026 taken on record by the Board of Directors, none of the directors is disqualified as on 31st March, 2026 from being appointed as a director in terms of Section 164 (2) of the Act.

f) With respect to the maintenance of accounts and other matters connected therewith, reference is made to our remarks in paragraph 2(h)(vi) below on reporting under Rule 11(g) of the rules.

g) With respect to the adequacy of the internal financial controls with reference to financial statements of the Company and the operating effectiveness of such controls, refer to our separate Report in "Annexure B". Our report expresses an unmodified opinion on the adequacy and operating effectiveness of the Company's internal financial controls with reference to financial statements.

h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014 as amended, in our opinion and to the best of our information and according to the explanations given to us:

i. The Company has disclosed the impact of pending litigations, if any, on its financial position in its Financial Statements – Refer Note 43 to the Financial Statements;

ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;

iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company.

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iv.

(a) The management has represented that, to the best of it's knowledge and belief, other than as disclosed in the notes to accounts, no funds (which are material either individually or in aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entity(ies), including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;

(b) The management has represented that to the best of its knowledge and belief as disclosed in the notes to accounts, no funds have been received by the Company from any person(s) or entity(ies), including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and

(c) Based on such audit procedures that we have considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) above as required by Rule 11(e) of Companies (Audit & Auditors) Rules, 2014, as amended, contain any material mis-statement.

v. The Company has not proposed/declared or paid dividend during the year, accordingly the provisions of section 123 of the Companies Act, 2013 are not applicable.

vi. Based on our examination, which included test checks, the Company has a widely used ERP as its accounting software for maintaining its books of account during the year ended 31 March 2026, which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year except (a) at database level the audit trail was not enabled and (b) at application level, audit trail was not enabled for relevant financial tables. Further the audit trail, to the extent maintained in the prior year has been preserved by the Company as per the Statutory requirements for record retention. During the course of audit, we did not come across any instance of audit trail feature being tempered with. Also refer note no. 57 to the Financial Statements.



i) In our opinion and to the best of our information and according to the explanations given to us, the remuneration has not been paid/provided by the Company to its directors during the year.

For LODHA & CO LLP
Chartered Accountants
Firm's Registration No.301051E/E300284

Shyamal Kumar
Partner
Membership No. 509325
UDIN: 26509325YDMVOH7094
Place: Gurugram
Date: 15th May 2026

Annexure – A to the Auditors' Report

(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report to the members of the Hintastica Private Limited on the Financial Statements as of and for the year ended 31st March 2026)

(i) (a) (A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of Right-of-use Assets (ROU).

(B) The Company has maintained proper records showing full particulars of intangible assets.

(b) As per the physical verification program, certain Property, Plant and Equipment were physically verified during the year by the Management, which in our opinion is reasonable having regard to the size of the Company and nature of its assets. Based on information and records provided, no material discrepancies were noticed on such verification.

(c) The Company does not have any immovable properties (other than properties where the Company is the lessee and the lease agreements are duly executed in favour of the lessee), hence reporting under clause 3(i)(c) of the Order is not applicable to the Company.

(d) The Company has not revalued any of its property, plant and equipment and intangible assets during the year.

(e) According to the information and explanations given to us and records provided, no proceedings have been initiated during the year or are pending against the Company as at 31st March, 2026 for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (as amended in 2016) and rules made thereunder.

(ii) (a) As per the physical verification program, the inventories of the Company (except stock lying with the third parties) were physically verified during the year by the Management at reasonable intervals. In our opinion and according to the information and explanations given to us, the coverage and procedure of such verification by the Management is appropriate having regard to the size of the Company and the nature of its operations. Discrepancies noticed were not of 10% or more in the aggregate for each class of inventories on such physical verification of inventories when compared with books of account.

(b) According to the information and explanations given to us and as per the records verified, the Company has been sanctioned working capital limits in excess of Rs. 5 crores, in aggregate, from banks on the basis of security of current assets. The Company has filed quarterly returns or statements with the banks in lieu of the sanctioned working capital facility, which are in agreement with the books of account other than those as set out below:-



Name of the Bank/ Financial institution	Working capital/ Cash credit limit sanctioned (Rs. in Lakhs)	Nature of current assets offered as security	Quarter ended	(Rs. in lakh)			Remarks/ Reason, if any
				Amount disclosed as per Stock Statement	Amount as per books of accounts	Differences	
HDFC Bank Limited	Fund Based Limit – Rs. 1000 Lacs Non-Fund Based Limit – Rs. 1500 Lacs	Stock, trade receivables, advance to suppliers, trade payable	30th June 2025	5,124	5,393	269	Difference inter-alia arises on factors, like: i. Regrouping / reclassification of ledger heads; ii. Line items on the date of submission of stock statement of each calendar month are subject to reconciliations and adjustments thereon; iii. Regrouping, settlements of sales schemes items in ledger, not considered for purpose of calculation in Stock Statement; iv. Information to the banks are provided based on provisional numbers.
			30th September 2025	4,267	4,525	258	
			31st December 2025	4,070	4,377	307	
			31st March 2026	3,680	2,799	881	

(iii)(a) According to the information and explanations made available to us, the Company has not provided guarantee or security, and granted loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties during the year.

(b) The investments made during the year are, in our opinion, prima facie, not prejudicial to the Company's interest.

(c) The Company does not have any loans or advances in the nature of loans outstanding at the beginning as well as end of the year, hence reporting under clause (iii)(c), (iii)(d), (iii)(e) and (iii)(f) are not applicable.

(iv) According to the information, explanations and representations provided by the management and based upon audit procedures performed, we are of the opinion that in respect of loans granted, investments made and guarantees and securities provided, if any, the Company has complied with the provisions of the Section 185 and 186 of the Companies Act, 2013.

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(v) The Company has neither accepted any deposit from the public nor accepted any amounts which are deemed to be deposit within the meaning of Sections 73 to 76 of the Companies Act, 2013 and the rules made thereunder, to the extent applicable. Accordingly, reporting under clause 3(v) of the Order is not applicable to the Company.

According to the information and explanations given to us, no order has been passed by the Company Law Board or the National Company Law Tribunal or the Reserve Bank of India or any Court or any other Tribunal against the Company in this regard.

(vi) The Central Government has not prescribed the maintenance of cost records under sub-section (1) of section 148 of the Act, for the business carried out by the Company. Hence reporting under clause 3(vi) of the Order is not applicable to the Company.

(vii)(a) According to the records of the Company, the Company is generally regular in depositing undisputed statutory dues including goods and services tax, provident fund, employees' state insurance, income tax, sales tax, service tax, duty of customs, duty of excise, value added tax, cess and other material statutory dues with the appropriate authorities (though there has been a slight delay in few cases) to the extent applicable.

There were no undisputed statutory dues payable in respect of goods and service tax, provident fund, employees' state insurance, income tax, sales tax, service tax, duty of custom, duty of excise, value added tax, cess and other material statutory dues in arrears as at 31st March 2026 for a period of more than six months from the date they become payable, except for undisputed dues relation to labour welfare fund of Rs. 0.01 Lakh.

(b) According to the records and information & explanations given to us, the details of statutory dues referred to in sub-section (a) above which have not been deposited as on 31st March 2026 on account of any disputes are given below:

Name of Statue	Nature of Due	Period	Amount involved (Rs. in lakh)	Forum where matter is pending
Custom Act, 1962	Custom Duty	2022 to 2024	33.36	Joint Commissioner of Customs, Hyderabad

(viii) There were no transactions relating to previously unrecorded income that were surrendered or disclosed as income in the tax assessments under the Income Tax Act, 1961 (43 of 1961) during the year.

(ix)(a) In our opinion, the Company has not defaulted in the repayment of loans or other borrowings or in the payment of interest thereon to any lender during the year.

(b) The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.

(c) To the best of our knowledge and belief, in our opinion, term loans availed by the Company were, applied by the Company during the year for the purposes for which the loans were obtained.

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(d) On an overall examination of the Financial Statements of the Company, funds raised on short-term basis have, prima facie, not been used during the year for long-term purposes by the Company.

(e) According to the records and information and explanation made available to us, the Company did not have any subsidiary or associate or joint venture during the year and hence, reporting under clause (ix)(e) of the Order is not applicable to the Company.

(f) According to the records and information and explanation made available to us, the Company did not have any subsidiary or associate or joint venture during the year and hence, reporting under clause (ix)(f) of the Order is not applicable to the Company.

(x)(a) The Company has not raised any money by way of initial public offer or further public offer (including debt instruments). during the year and hence reporting under clause (x)(a) of the Order is not applicable to the Company.

(b) During the year, the Company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable to the Company.

(xi)(a) Based on the audit procedures performed and on the basis of information and explanations given to us, no fraud by the Company or on the Company by its officers or employees has been noticed or reported during year.

(b) To the best of our knowledge, no report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and upto the date of this report.

(c) As represented to us by the management and records provided, there were no whistle blower complaints received by the Company during the year.

(xii) In our opinion and according to the information and explanations given to us, the Company is not a Nidhi Company and hence reporting under clause 3(xii) of the Order is not applicable to the Company.

(xiii) According to the information and explanations and records made available by the management of the Company and audit procedures performed, the Company is in compliance with Section 177 and 188 of the Companies Act, where applicable, for all transactions with the related parties and the details of related party transactions have been disclosed in the Financial Statements as required by the applicable Indian accounting standards.

(xiv) (a) In our opinion the Company has an adequate internal audit system commensurate with the size and the nature of its business.

(b) We have considered the internal audits report issued to the Company during the year and till date in determining the nature, timing and extent of our audit procedures.

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(xv) On the basis of records made available to us and according to information and explanations given to us, the Company has not entered into non-cash transactions with the directors or persons connected with its directors and hence provisions of section 192 of the Companies Act, 2013 are not applicable to the Company.

(xvi) The Company is not required to be registered under section 45-IA of the Reserve Bank of India Act 1934 and hence reporting under clause 3(xvi)(a), (b) and (c) of the Order is not applicable to the Company. As per the information and representation provided by the management, there is no Core Investment Company (CIC) within the group (as defined in Core Investment Companies (Reserve Bank) Directions, 2016).

(xvii) The Company has incurred cash losses of Rs. 1,867.55 Lakhs during the financial year covered by our audit and Rs. 2,909.46 Lakhs also in the immediately preceding financial year.

(xviii) There has been no resignation of the statutory auditors of the Company during the year.

(xix) On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities (as per the payment schedule), other information accompanying the Financial Statements and our knowledge of the Board of Directors and Management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report indicating that the Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company and/ or certificate with respect to meeting financial obligations by the Company as and when they fall due. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.

(xx) The Company is not required to spend on Corporate Social Responsibility (CSR) as per section 135 of the Companies Act, 2013. Accordingly, reporting under clause 3(xx) of the Order is not applicable to the Company for the year.

(xxi) The Company is not required to prepare Consolidated Financial Statements and accordingly reporting under clause 3(xxi) of the Order is not applicable to the Company.

For **LODHA & CO LLP**
Chartered Accountants
FRN: 301051E/E300284

Shyamal Kumar
Partner
Membership No. 509325
Place: Gurugram
Dated: 15th May 2026

LODHA & CO LLP ★ Chartered Accountants ★ New Delhi

ANNEXURE "B" TO THE INDEPENDENT AUDITOR'S REPORT

(Referred to in paragraph 2(g) under 'Report on Other Legal and Regulatory Requirements' section of our report of even date)

Report on the Internal Financial Controls with reference to Financial Statements under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")

We have audited the internal financial controls with reference to financial statements of Hintastica Private Limited ("the Company") as of 31st March, 2026 in conjunction with our audit of the Financial Statements of the Company for the year ended on that date.

Management's Responsibility for Internal Financial Controls

The Board of director of the Company is responsible for establishing and maintaining internal financial controls based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India. These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

Auditors' Responsibility

Our responsibility is to express an opinion on the internal financial controls with reference to financial statements of the Company based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the Institute of Chartered Accountants of India and the Standards on Auditing prescribed under Section 143(10) of the Companies Act, 2013, to the extent applicable to an audit of internal financial controls with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements were established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls system with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the Financial Statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the internal financial controls system with reference to financial statements of the Company.

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Meaning of Internal Financial Controls with reference to Financial Statements

A Company's internal financial control with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of Financial Statements for external purposes in accordance with generally accepted accounting principles. A Company's internal financial control with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the Company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of Financial Statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the Company are being made only in accordance with authorisations of management and directors of the Company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the Company's assets that could have a material effect on the Financial Statements.

Inherent Limitations of Internal Financial Controls with reference to Financial Statements

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

Opinion

In our opinion, to the best of our information and according to the explanations given to us, the Company has, in all material respects, an adequate internal financial controls system with reference to financial statements and such internal financial controls with reference to financial statements were operating effectively as at 31st March, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

For **LODHA & CO LLP**
Chartered Accountants
FRN: 301051E/E300284

Shyamal Kumar
Partner
Membership No. 509325
Place: Gurugram
Dated: 15th May 2026

Hintastica Private Limited
Balance Sheet as at 31 March 2026

(₹ in lakh)

Particulars	Note	As at 31 March 2026	As at 31 March 2025
ASSETS			
1 **Non-current assets**			
(a) Property, plant and equipment	4(a)	169.89	11,557.74
(b) Right of use assets	4(a)	18.14	36.23
(c) Capital work-in-progress	4(b)	-	224.40
(d) Goodwill	5	-	3,474.70
(e) Other intangible assets	4(c)	-	1,166.81
(f) Financial assets			
(i) Other financial assets	6	6.41	34.27
(g) Income tax assets (net)	7	56.73	1.78
(h) Deferred-tax assets (net)	26	3,814.32	1,509.35
(i) Other non-current assets	8	1.82	7.29
Total non-current assets		**4,067.31**	**18,012.57**
2 **Current assets**			
(a) Inventories	9	2,172.06	4,074.99
(b) Financial assets			
(i) Investments	10	563.96	382.22
(ii) Trade receivables	11	763.60	1,799.91
(iii) Cash and cash equivalents	12(a)	153.16	0.75
(iv) Bank balances other than (iii) above	12(b)	22.95	-
(v) Other financial assets	13	6.95	0.95
(c) Other current assets	14	1,528.48	2,591.53
Total current assets		**5,211.16**	**8,850.35**
Total assets		**9,278.47**	**26,862.92**
EQUITY AND LIABILITIES			
1 **Equity**			
(a) Equity share capital	15	109.76	109.76
(b) Other equity	16	6,565.17	13,673.08
Total equity		**6,674.93**	**13,782.84**
2 **Liabilities**			
Non-current liabilities			
(a) Financial liabilities			
(i) Borrowings	17	-	7,120.00
(ii) Lease liabilities	17a	3.04	19.63
(iii) Other financial liabilities	18	324.47	315.80
(b) Provisions	19	1.13	8.97
(c) Other non current liabilities	20	2.96	13.68
Total non-current liabilities		**331.60**	**7,478.08**
Current liabilities			
(a) Financial liabilities			
(i) Borrowings	21	-	3,188.11
(ii) Lease Liabilities	21a	16.59	16.86
(iii) Trade payables	22		
- due to micro and small enterprises		136.57	93.92
- due to other than micro and small enterprises		127.96	287.30
(iv) Other financial liabilities	23	1,552.13	1,599.92
(b) Other current liabilities	24	267.02	218.46
(c) Provisions	25	171.67	197.43
Total current liabilities		**2,271.94**	**5,602.00**
Total liabilities		**2,603.54**	**13,080.08**
Total equity and liabilities		**9,278.47**	**26,862.92**

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HINTASTICA PRIVATE LIMITED ★

The accompanying notes form an integral part of the financial statements
In terms of our report attached.

For Lodha & Co LLP
Chartered Accountants
Firm Registration No.:301051E/E300284

Shyamal Kumar
Partner
M. No. 509325

Place : Gurugram
Date : 15th May 2026

For and on behalf of the Board of Directors

Nirupam Sahay
Director
DIN: 02373944

Nitesh Raj
Director
DIN: 11250981

Place : Gurugram
Date : 15th May 2026

Hintastica Private Limited
Statement of Profit and Loss for the year ended 31 March 2026

(₹ in lakh)

Particulars	Note	For the Year Ended 31 March 2026	For the Year Ended 31 March 2025
I Revenue from operations	27	3,985.83	5,934.26
II Other income	28	102.48	145.24
III Total Income		**4,088.31**	**6,079.50**
IV Expenses			
Cost of material consumed	29	313.86	2,378.16
Purchases of stock-in-trade	30	2,419.31	2,383.20
Changes in inventories of Finished goods, stock-in-trade and work-in-progress	31	702.57	(773.36)
Employee benefit expense	32	257.77	605.68
Finance costs	33	676.68	1,126.53
Depreciation and amortisation expense	34	522.14	715.76
Other expense	35	2,575.29	3,568.01
Total expenses		**7,467.62**	**10,003.98**
V Profit / (Loss) before exceptional items and tax		**(3,379.31)**	**(3,924.48)**
VI Exceptional item	36	6,040.16	363.10
Profit / (Loss) before tax		**(9,419.47)**	**(4,287.58)**
VII Tax expense			
(i) Current tax		-	-
(ii) Deferred tax	38	(2,306.70)	(709.23)
(iii) Earlier Year Income Tax		-	-
Total tax expense		(2,306.70)	(709.23)
VIII Profit / (Loss) for the year		**(7,112.77)**	**(3,578.35)**
IX Other comprehensive income			
(i) Items that will not be reclassified to profit and loss			
(a) Remeasurement of defined benefit plan		6.55	4.87
(ii) Income tax relating to these items		(1.70)	(0.84)
Other comprehensive income (net of tax)		**4.85**	**4.03**
X Total comprehensive income for the year		**(7,107.92)**	**(3,574.32)**
Earning per equity share (of Rs. 10/- each):			
Basic and diluted	37	(648.04)	(419.35)

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Hintastica Private Limited
Statement of Cash Flows for the year ended 31 March 2026

(₹ in lakh)

Particulars	For the Year Ended 31 March 2026	For the Year Ended 31 March 2025
A. Cash flow from Operating activities		
Profit/ (Loss) before tax	(9,419.47)	(4,287.58)
Adjustments:		
Depreciation and amortisation expense	522.14	715.76
Exceptional loss/(gain) (net)	6,040.16	363.10
Finance costs	676.68	1,126.53
Fair value gain on financial instruments designated as FVTPL	(7.73)	(23.92)
Sundry balances and liabilities no longer required, written back	(77.73)	(67.35)
Net (gain) arising on current investments	(13.44)	(53.80)
Interest income	(1.52)	(0.16)
Provision for Expected credit loss	357.30	385.10
Bad debts written-off	5.94	43.24
(Gain)/Loss on disposal of property, plant and equipment	1.55	3.48
Provision for doubtful advances	22.92	-
Unrealised net foreign exchange (Gain)/ Loss	45.86	2.11
Operating loss before working capital changes	**(1,847.34)**	**(1,793.49)**
Changes in working capital:		
Decrease/ (Increase) in trade and other receivables	247.75	(158.76)
Decrease/ (Increase) in other assets	1,062.33	(319.15)
Decrease/ (Increase) in inventories	968.38	(1,178.78)
Increase/ (decrease) in trade and other payables	39.63	(400.77)
Increase/ (decrease) in provision	(33.59)	(107.91)
Cash generated from / (used in) operations	**2,284.50**	**(2,165.37)**
Income tax paid	**437.16**	**(3,958.86)**
Income taxes refund	(58.44)	(3.14)
Net cash flow generated from / (used in) operating activities	3.49	4.27
	382.21	**(3,957.73)**
B. Cash flow from Investing activities		
Purchase of property, plant & equipment and CWIP	(62.42)	(704.87)
Proceed from sale of property, plant & equipment (net of transaction cost)	11,088.84	1.44
Payment to acquire financial assets	(1,050.00)	-
Proceeds on sale of financial assets	889.43	2,955.00
Interest income	1.17	-
Movement in other bank balances	(22.95)	-
Net cash flow generated from/ (used in) investing activities	**10,844.07**	**2,251.57**
C. Cash flow from Financing activities		
Movement in short term borrowings (net)	(1,853.11)	(146.27)
Repayment of Borrowings	(8,455.00)	(445.00)
Principal payment of lease liability	(16.85)	(5.74)
Interest payment on lease liability	(2.65)	(1.64)
Proceeds from issue of equity shares	-	3,400.00
Interest paid	(746.26)	(1,094.69)
Net cash flow generated from/ (used in) financing activities	**(11,073.87)**	**1,706.66**
Net Increase / (decrease) in cash and cash equivalent (A+B+C)	**152.41**	0.50
Cash and cash equivalent at the beginning of the year	0.75	0.25
Cash and cash equivalent at the end of the year	**153.16**	**0.75**

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The movement in liabilities from financing activities:			Non-cashflow changes		
	As at 31st March, 2025	Cashflows	Foreign Exchange	Others	As at 31st March, 2026
Long term borrowings	8,455.00	(8,455.00)	-	-	-
Short term borrowings	1,853.11	(1,853.11)	-	-	-
Total liabilities from financing activities	**10,308.11**	**(10,308.11)**	**-**	**-**	**-**

The movement in liabilities from financing activities:			Non-cashflow changes		
	As at 31st March, 2024	Cashflows	Foreign Exchange	Others	As at 31st March, 2025
Long term borrowings	8,900.00	(445.00)	-	-	8,455.00
Short term borrowings	1,999.38	(146.27)	-	-	1,853.11

Notes :

1. Previous year's figures have been re-grouped/ re-arranged wherever necessary.
2. The Cash flow statement has been prepared under the Indirect method as set out in Indian Accounting Standard (Ind As 7) statement of

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HINTASTICA PRIVATE LIMITED

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In terms of our report attached.

For Lodha & Co LLP
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Shyamal Kumar
Partner
M. No. 509325

Place : Gurugram
Date : 15th May 2026

For and on behalf of the Board of Directors

Nirupam Sahay
Director
DIN: 02373944

Nitesh Raj
Director
DIN: 11250981

Place : Gurugram
Date : 15th May 2026

Hintastica Private Limited
Statement of Changes In Equity for the year ended 31 March 2026

a. Equity share capital

(₹ in lakh)

Particulars	No. of shares	Amount
Issued and Paid up capital		
Balance as at 1st April 2024	8,45,722	84.57
Changes in Equity Share Capital during the year	2,51,852	25.19
Balance as at 31 March 2025	**10,97,574**	**109.76**
Changes in Equity Share Capital during the year	-	-
Balance as at 31 March 2026	**10,97,574**	**109.76**

b. Other equity

(₹ in lakh)

Particulars	Share Application money for pending allotment	Reserves and surplus			Total
		Security premium	Retained earnings	Remeasurement of defined benefit plan	
Balance as at 31 March 2024	**0.04**	**18,328.12**	**(4,464.06)**	**8.53**	**13,872.62**
Profit / (Loss) for the year	-	-	(3,578.35)	-	(3,578.35)
Other comprehensive income for the year (net of tax)	-	-	-	4.03	4.03
Addition during the year	(0.04)	3,374.82	-	-	3,374.78
Balance as at 31 March 2025	**-**	**21,702.94**	**(8,042.41)**	**12.56**	**13,673.08**
Profit / (Loss) for the year	-	-	(7,112.77)	-	(7,112.77)
Other comprehensive income for the year (net of tax)	-	-	-	4.85	4.85
Balance as at 31 March 2026	**-**	**21,702.94**	**(15,155.18)**	**17.41**	**6,565.17**

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HINTASTICA PRIVATE LIMITED ★

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For and on behalf of the Board of Directors

Shyamal Kumar
Partner
M. No. 509325

Place : Gurugram
Date : 15th May 2026

Nirupam Sahay
Director
DIN: 02373944

Nitesh Raj
Director
DIN: 11250981

Place : Gurugram
Date : 15th May 2026

Hintastica Private Limited

Material accounting policies and other explanatory information to the financial statements for the year ended 31 March 2026

1. Corporate information

Hintastica Private Limited (the 'Company') is a private limited company incorporated in India on November 14, 2019 under the Companies Act, 2013. The registered office of the Company is located in Kolkata. The Company is engaged into the business of import, export, produce, buy, sell, process, manufacture, assemble and deal in all kinds of water heaters, electrical equipment and appliances. The Company is Jointly Control entity of Hindware Home Innovation Limited and Atlantic Société Française de Développement Thermique. The financial statements were approved and authorized for issue in accordance with the resolution of the Company's Board of Directors on 15th May 2026.

2. Application of new and revised Indian Accounting Standard ("Ind AS")

All the Ind AS issued and notified by the Ministry of Corporate Affairs under the Companies (Indian Accounting Standards) Rules, 2015 (as amended) till the financial statements are authorized have been considered in preparing these financial statements.

2.1 Recent accounting pronouncements

Ministry of Corporate Affairs ("MCA") notifies new standards or amendments to the existing standards under Companies (Indian Accounting Standards) Rules as issued from time to time.

In May 2025, MCA notified amendments to Ind AS 21 - The Effects of Changes in Foreign Exchange Rates, applicable w.e.f. 1st April 2025. The Company has reviewed the amendment and based on its evaluation has determined that it does not have any significant impact in its financial statements.

In August 2025, MCA notified the following amendments to:

1. Ind AS 1, Presentation of Financial Statements, applicable w.e.f. 1st April 2025 – The amendment relates to classification of liabilities as current or non-current and non-current liabilities with covenants. In the context of classifying a liability as current, it removes the requirement of existence of a right to defer settlement for at least 12 months after the reporting date and instead requires that the said right should exist on the reporting date and have substance. The amendment also introduces guidance on classification of liabilities with covenants. The Company has no impact of these amendments in its classification criteria of current and non-current liabilities.

2. Ind AS 7, Statement of Cash Flows and Ind AS 107, Financial Instruments: Disclosures, applicable w.e.f. 1st April 2025 – The amendment in Ind AS 7 requires to inform users of financial statements of the existence of supplier finance arrangements and explain the nature of the arrangements, the carrying amount of liabilities and the range of payment due dates. Ind AS 107 has been amended to add supplier finance arrangements as a factor that may cause concentration of liquidity risk. The Company has reviewed the amendment and based on its evaluation has provided additional disclosures about its supplier finance arrangement.

3. Ind AS 12, International Tax Reform – Pillar Two Model Rules applicable immediately - The amendments provide a temporary mandatory relief from deferred tax accounting for top-up tax and disclose that they have applied the relief. This relief is immediate and applies retrospectively. The Company has determined that this does not have any impact in its financial statements.





3. Material accounting policies and other explanatory information

3.1 Statement of compliance with Indian Accounting Standards (Ind AS)

The financial statements of the Company have been prepared in accordance with Ind AS notified by the Companies (Indian Accounting Standards) Rules, 2015 (as amended) and presentation requirement of division II of the schedule IIII of the companies act 2013. Accordingly, the financial statements for the year ended 31 March 2026 are prepared complying applicable Ind AS.

3.2 Historical cost convention

These financial statements have been prepared on a historical cost convention except where certain financial assets and liabilities have been measured at fair value.

3.3 Business combinations

Business combinations involving entities under common control are accounted for using the pooling of interest's method. The net assets of the transferor entity or business are accounted at their carrying amounts on the date of the acquisition subject to necessary adjustments required to harmonise accounting policies. Any excess or shortfall of the consideration paid over the share capital of transferor entity or business is recognised as capital reserve under equity.

3.4 Goodwill

Goodwill represents the future economic benefits arising from a business combination that are not individually identified and separately recognised. Goodwill is carried at cost less accumulated impairment losses, if any.

3.5 Revenue recognition

Sales of goods

Revenue from contracts with customers are recognized when the performance obligation towards customer have been made i.e. on transfer of control of promised goods or services to a customer at an amount that reflects the consideration to which the Company is expected to be entitled to in exchange for those goods or services.

Revenue towards satisfaction of a performance obligation is measured at the amount of transaction price (net of variable consideration) allocated to that performance obligation. Revenue is recognized net of sales reductions such as discounts and sales incentives granted. This variable consideration is estimated based on the expected value of outflow.

Sale of products:

Revenue from the sale of products is recognized when the Company has transferred control of the goods to the buyer and the buyer obtains the benefits from the goods, the potential cash flows and the amount of revenue (the transaction price) can be measured reliably, and it is probable that the Company will collect the consideration to which it is entitled to in exchange for the goods.

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Sales-related warranties associated with the goods are integral to sales price and cannot be purchased separately, hence they serve as an assurance that the products sold comply with agreed-upon specifications. Accordingly, the Company accounts for warranties in accordance with Ind AS 37 Provisions, Contingent Liabilities and Contingent Assets.

Rendering of services:

Revenue from services is recognized over time by measuring progress towards satisfaction of performance obligation for the services rendered.

Interest and dividends

Interest income and expenses are reported on an accrual basis using the effective interest method. Dividends are recognised at the time the right to receive payment is established.

3.6 Leases

(a) The Company's lease asset classes primarily consist of leases for Buildings. The Company assesses whether a contract is or contains a lease, at inception of a contract. A contract is, or contains, a lease if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration. To assess whether a contract conveys the right to control the use of an identified asset, the Company assesses whether:

(i) The contract involves the use of an identified asset

(ii) The Company has substantially all of the economic benefits from use of the asset through the period of the lease and

(iii) The Company has the right to direct the use of the asset.

At the date of commencement of the lease, the Company recognises a right-of-use asset ("ROU") and a corresponding lease liability for all lease arrangements in which it is a lessee, except for leases with a term of twelve months or less (short term leases) and leases of low value assets.

For these short term and leases of low value assets, the Company recognises the lease payments as an operating expense on a straight line basis over the term of the lease.

The right-of-use assets are initially recognised at cost, which comprises the initial amount of the lease liability adjusted for any lease payments made at or prior to the commencement date of the lease plus any initial direct costs less any lease incentives. They are subsequently measured at cost less accumulated depreciation and impairment losses, if any. Right-of-use assets are depreciated from the commencement date on a straight-line basis over the shorter of the lease term and useful life of the underlying asset.

The lease liability is initially measured at the present value of the future lease payments. The lease payments are discounted using the interest rate implicit in the lease or, if not readily determinable, using the incremental borrowing rates of the lessee. The lease liability is subsequently remeasured by increasing the carrying amount to reflect interest on the lease liability, reducing the carrying amount to reflect the lease payments made.





A lease liability is remeasured upon the occurrence of certain events such as a change in the lease term or a change in an index or rate used to determine lease payments. The remeasurement normally also adjusts the leased assets.

Lease liability and ROU asset have been separately presented in the Balance Sheet and lease payments have been classified as financing cash flows.

(b) Depreciation on Right-of-use asset have been provided using straight line method over their useful lives or lease period, whichever is lower. Interest expense of lease liabilities are provided using discount rate used to determine lease liabilities. Depreciation and Interest expenses are recognised in the Statement of Profit and Loss.

(c) For short term lease and leases for which, the underlying asset value is low, right-of-use assets and lease liabilities are not recognised. The lease payments associated with these leases are recognised as expense over the lease term.

(d) The Company, as a lessor, recognises lease payments from operating leases as income on straight-line basis over the lease term. The Company has recognised costs, including depreciation, incurred in earning the lease income as an expense.

3.7 Foreign currency transactions and translations

Initial recognition

The Company's financial statements are presented in INR, which is also the Company's functional currency. Transactions in foreign currencies are recorded on initial recognition in the functional currency at the exchange rates prevailing on the date of the transaction.

Measurement at the balance sheet date

Foreign currency monetary items of the Company, outstanding at the balance sheet date are restated at the year-end rates. Non-monetary items which are carried at historical cost denominated in a foreign currency are reported using the exchange rate at the date of the transaction. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value is determined.

Treatment of exchange difference

Exchange differences that arise on settlement of monetary items or on reporting at each balance sheet date of the Company's monetary items at the closing rate are recognised as income or expenses in the period in which they arise.

3.8 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale, are capitalised during the period of time that is necessary to complete and prepare the asset for its intended use or sale.

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All other borrowing costs are expensed in the period in which they are incurred and reported in finance cost.

3.9 Employee benefits

Employee benefits include provident fund, pension fund, gratuity and compensated absences.

Defined contribution plans

The Company's contribution to provident fund and pension fund is considered as defined contribution plan and is charged as an expense as they fall due based on the amount of contribution required to be made and when services are rendered by the employees. The Company has no legal or constructive obligation to pay contribution in addition to its fixed contribution.

Defined benefit plans

For defined benefit plans in the form of gratuity, the cost of providing benefits is determined using 'the Projected Unit Credit method', with actuarial valuations being carried out at each Balance Sheet date. Re-measurements, comprising of actuarial gains and losses are recognised immediately in the balance sheet with a corresponding debit or credit to retained earnings through other comprehensive income in the period in which they occur. Re-measurements are not reclassified to the statement of profit and loss in subsequent periods. The retirement benefit obligation recognised in the Balance Sheet represents the present value of the defined benefit obligation as adjusted for unrecognised past service cost.

Short-term employee benefits

The undiscounted amount of short-term employee benefits expected to be paid in exchange for the services rendered by employees are recognised during the year when the employees render the service. These benefits include performance incentive and compensated absences which are expected to occur within twelve months after the end of the period in which the employee renders the related service. The cost of such compensated absences is accounted as under:

(a) in case of accumulated compensated absences, when employees render the services that increase their entitlement of future compensated absences; and

(b) in case of non-accumulating compensated absences, when the absences occur.

Long-term employee benefits

Compensated absences which are allowed to carried forward over a period in excess of 12 months after the end of the period in which the employee renders the related service are recognised as a liability at the present value of the defined benefit obligation as at the Balance Sheet date out of which the obligations are expected to be settled.

3.10 Taxation

Tax expense recognised in the statement of profit or loss comprises the sum of deferred tax and current tax not recognised in other comprehensive income or directly in equity.

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Current tax

Current income tax assets and/or liabilities comprise those obligations to, or claims from, fiscal authorities relating to the current or prior reporting periods, that are unpaid at the reporting date. Current tax is payable on taxable profit, which differs from profit or loss in the financial statements. Calculation of current tax is based on tax rates and tax laws that have been enacted or substantively enacted by the end of the reporting period. Deferred income taxes are calculated using the liability method on temporary differences between the carrying amounts of assets and liabilities and their tax bases.

Deferred tax

Deferred tax assets are recognised to the extent that it is probable that the underlying tax loss or deductible temporary difference will be utilised against future taxable income. This is assessed based on the Company's forecast of future opening results, adjusted for significant non-taxable income and expenses and specific limits on the use of any unused tax loss or credit.

Deferred tax liabilities are generally recognised in full, although Ind AS 12, Income Taxes, specifies limited exemptions.

Changes in deferred tax assets or liabilities are recognised as a component of tax income or expense in the statement of profit or loss, except where they relate to items that are recognised in other comprehensive income (such as the revaluation of land) or directly in equity, in which case the related deferred tax is also recognised in other comprehensive income or equity, respectively.

3.11 Operating cycle

Based on the nature of products/activities of the Company and the normal time between purchase of raw materials and their realisation in cash or cash equivalents, the Company has determined its operation cycle as 12 months for the purpose of classification of its assets and liabilities as current and non-current.

3.12 Operating expenses

Operating expenses are recognised in statement of profit or loss upon utilisation of the service or as incurred. Expenditure for warranties is recognised when the Company incurs an obligation, which is usually when the related goods are sold.

3.13 (a) Property, plant and equipment

Freehold land is carried at historical cost. All other items of Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses, if any.

Property, plant and equipment are stated at their original cost including freight, duties, taxes and other incidental expenses relating to acquisition and installation.

The carrying amount of assets, including those assets that are not yet available for use, are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, recoverable amount of asset is determined. An impairment loss is recognised in the statement of profit and loss whenever the carrying amount of an asset exceeds its recoverable amount. An impairment loss is reversed only to the extent that the carrying amount of asset does not exceed the net book value that would have been determined if no impairment loss had been recognised.

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When significant parts of property, plant and equipment are required to be replaced at intervals, the Company recognises the new part and is depreciated accordingly. Further, when major overhauling/ repair are performed, the cost associated with this is capitalised, if the recognition criteria are satisfied, and is then depreciated over the remaining useful life of asset or over the period of next overhauling due, whichever is earlier. All other repair and maintenance costs are recognised in the statement of profit and loss as and when incurred.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

(b) Intangible assets

Intangible Assets are recognised, if the future economic benefits attributable to the assets are expected to flow to the company and cost of the asset can be measured reliably. All other expenditure is expensed as incurred. The same are amortised over the expected duration of benefits. Such intangible assets are measured at cost less any accumulated amortisation and impairment losses, if any and are amortised over their respective individual estimated useful life on straight line method. The amortisation period and the amortisation method for an intangible asset with a finite useful life are reviewed at least at the end of each reporting period and adjusted prospectively, if appropriate. Intangible are stated at cost less accumulated amortisation and impairment losses, (if any). Cost related to technical assistance for new projects are capitalized.

(c) Capital work-in-progress

Expenditure incurred during the period of construction, including all direct and indirect expenses, incidental and related to construction, is carried forward and on completion, the costs are allocated to the respective property, plant and equipment. Capital work-in-progress includes capital inventory.

3.14 Depreciation and amortisation

Depreciation is charged on a pro-rata basis on the straight line method at rates prescribed in Schedule II to the Companies Act, 2013 and is charged to the statement of profit and loss. Freehold land is not depreciated.

The estimated useful life of the items of property, plant and equipment are as follows:

Asset class	**Useful life**
Property, plant and equipment	
Plant and machinery	3-25 years*
Computer	3-6 years
Vehicles	8 years**
Office Equipment	2-5 years
Furniture & Fixtures	10 years
Factory Building	20-50 years***
Non-Factory Building	10-50 years****
Intangible Assets	
Software	3 years
Technical Know-How	15 years *****
Other Intangible Assets	6 years

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* Moulds are included in plant and machinery, are depreciated over a life of 10 years, which is different from life prescribed in Schedule II of the Act, based on independent chartered engineer certificate.

** Vehicles are being depreciated using written down value method as per life of 8 years mentioned in Schedule II of the Act.

*** Factory Building is depreciated over a life of 20-50 years, which is different from life prescribed in Schedule II of the Act, based on independent chartered engineer certificate.

**** Non-Factory Building is depreciated over a life of 10-50 years, which is different from life prescribed in Schedule II of the Act, based on independent chartered engineer certificate.

***** Technical Know-How is depreciated over a life of 15 years, which is different from life prescribed in Schedule II of the Act, life is based on management estimates.

3.15 Impairment of property, plant and equipment

Assets are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable and impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is higher of an asset's fair value less costs of disposal and value in use. For the purpose of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows which are largely independent of the cash inflows from other assets or group of assets (cash generating units). If at the balance sheet date, there is an indication that a previously assessed impairment loss no longer exists, the recoverable amount is reassessed and the asset is reflected at the recoverable amount subject to a maximum of depreciated historical cost and the same is accordingly reversed in the statement of profit and loss.

3.16 Cash and cash equivalents

Cash and cash equivalents comprise cash in hand and demand deposits, together with other short-term, highly liquid investments maturing within 90 days from the date of acquisition. Cash and cash equivalent are readily convertible into known amounts of cash and are subject to an insignificant risk of changes in value.

3.17 Cash flow statement

Cash flows are reported using the indirect method, whereby profit/loss before tax is adjusted for the effects of transactions of non-cash nature and any deferrals or accruals of past or future cash receipts or payments. The cash flows from operating, investing, and financing activities of the Company are segregated based on the available information.





3.18 Inventories

Inventories are stated at the lower of cost and net realisable value. The cost of inventories comprises of all costs of purchase, (net of tax credits where applicable) costs of conversion and other costs incurred in bringing the inventories to their present location and condition.

Costs of inventories are determined on weighted average basis. Net realisable value is the estimated selling price in the ordinary course of business less any applicable selling expenses.

3.19 Provisions and contingencies

A provision is recognised in the financial statements where there exists a present obligation as a result of a past event, the amount of which can be reliably estimated, and it is probable that an outflow of resources would be necessitated in order to settle the obligation. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, when appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost. Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimates. Contingent liabilities are not recognised but are disclosed in the notes unless the outflow of resources is considered to be remote. Contingent assets are neither recognised nor disclosed in the financial statements.

3.20 Equity, reserves and dividend payments

Equity shares are classified as equity. Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

Retained earnings include current and prior period retained profits. All transactions with owners of the Company are recorded separately within equity.

Dividend distribution payable to equity shareholders are included in other liabilities when the dividends have been approved in a general meeting prior to the reporting date.

3.21 Earnings per share

Basic earnings or loss per share are calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. The weighted average number of equity shares outstanding during the period is adjusted for events such as bonus issue, bonus element in a rights issue, share split, and reverse share split (consolidation of shares) that have changed the number of equity shares outstanding, without a corresponding change in resources.

For the purpose of calculating diluted earnings or loss per share, the net profit or loss for the year attributable to equity shareholders and the weighted average number of shares outstanding during the period are adjusted for the effects of all dilutive potential equity shares.

3.22 Fair value measurement

The Company measures financial instruments such as investments in mutual funds, investment in certain equity shares etc. at fair value at each balance sheet date.





Fair value is the price that would be received to sell an asset or paid to transfer a liability at the measurement date.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

• Level 1 — Quoted (unadjusted) market prices in active markets for identical assets or liabilities
• Level 2 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
• Level 3 — Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable.
For the purpose of fair value disclosures, the Company has determined classes of assets and liabilities on the basis of the nature, characteristics and risks of the asset or liability and the level of the fair value hierarchy as explained above.

3.23 Financial instruments

I. Financial assets

a. Initial recognition and measurement

All financial assets are recognised initially at fair value plus, in case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset, which are not at fair value through profit and loss, are added to fair value on initial recognition. Transaction costs of financial assets carried at fair value through profit or loss are expensed in statement of profit and loss. However, trade receivable that do not contain a significant financing component are measured at transaction price.

b. Subsequent measurement

(i) Financial assets carried at amortised cost

A financial asset is subsequently measured at amortised cost if it is held within a business model whose objective is to hold the asset in order to collect contractual cash flows and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(ii) Financial assets at fair value through other comprehensive income (FVTOCI)

A financial asset is subsequently measured at fair value through other comprehensive income if it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets and the contractual terms of the financial asset give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

(iii) Financial assets at fair value through profit or loss (FVTPL)

A financial asset which is not classified in any of the above categories are subsequently fair valued through statement of profit and loss.

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c. Impairment of financial assets

(i) The Company assesses on a forward looking basis the expected credit losses (ECL) associated with its assets measured at amortised cost and assets measured at fair value through other comprehensive income. The impairment methodology applied depends on whether there has been a significant increase in credit risk. Note 46 details how the Company determines whether there has been a significant increase in credit risk.

(ii) Investments in subsidiaries, associates and joint ventures are carried at cost/deemed cost applied on transition to Ind AS, less accumulated impairment losses, if any. Where an indication of impairment exists, the carrying amount of investment is assessed and an impairment provision is recognised, if required immediately to its recoverable amount, being the higher of value in use or fair value less costs to sell. On disposal of such investments, difference between the net disposal proceeds and carrying amount is recognised in the statement of profit and loss.

d. Derecognition of financial assets

A financial asset is derecognised when:

- The Company has transferred the right to receive cash flows from the financial assets or
- Retains the contractual rights to receive the cash flows of the financial assets, but assumes a contractual obligation to pay the cash flows to one or more recipients.

Where the entity transfers the financial asset, it evaluates the extent to which it retains the risk and rewards of the ownership of the financial assets. If the entity transfers substantially all the risks and rewards of ownership of the financial asset, the entity shall derecognise the financial asset and recognise separately as assets or liabilities any rights and obligations created or retained in the transfer. If the entity retains substantially all the risks and rewards of ownership of the financial asset, the entity shall continue to recognise the financial asset.

Where the entity has neither transferred a financial asset nor retains substantially all risks and rewards of the ownership of the financial asset, the financial asset is derecognised if the Company has not retained control of the financial assets. Where the Company retains control of the financial assets, the asset is continued to be recognised to the extent of continuing involvement in the financial asset.

II. Financial liabilities

a. Initial recognition and subsequent measurement

All financial liabilities are recognized initially at fair value and in case of borrowings and payables, net of directly attributable cost.

Financial liabilities are subsequently carried at amortized cost using the effective interest method. For trade and other payables maturing within one year from the balance sheet date, the carrying amounts approximate fair value due to the short maturity of these instruments. Changes in the amortised value of liability are recorded as finance cost.

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III. Fair value of financial instruments

In determining the fair value of its financial instruments, the Company uses a variety of methods and assumptions that are based on market conditions and risks existing at each reporting date. The methods used to determine fair value include discounted cash flow analysis, available quoted market prices. All methods of assessing fair value result in general approximation of value, and such value may vary from actual realization on future date.

IV. Offsetting of financial instruments

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognised amounts and there is an intention to settle on a net basis, to realise the assets and settle the liabilities simultaneously.

3.24 Derivative financial instruments

The Company enters into a variety of derivative financial instruments to manage its exposure to interest rate and foreign exchange rate risks, including foreign exchange forward contracts, interest rate swaps and cross currency swaps. Further details of derivative financial instruments are disclosed in Note 46.

Derivatives are initially recognised at fair value at the date the derivative contracts are entered into and are subsequently re-measured to their fair value at the end of each reporting period. The resulting gain or loss is recognised in statement of profit and loss immediately unless the derivative is designated and effective as a hedging instrument, in which event the timing of the recognition in the statement of profit and loss depends on the nature of the hedging relationship and the nature of the hedged item.

3.25 Significant accounting judgements, estimates and assumptions

The preparation of the Company's financial statements requires management to make judgments, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the accompanying disclosures, and the disclosure of contingent liabilities. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of assets or liabilities affected in future periods.

Estimates and assumptions

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising that are beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

(i) Estimation of defined benefit obligation

The cost of the defined benefit plan and other post-employment benefits and the present value of such obligation are determined using actuarial valuations. An actuarial valuation involves making various assumptions that may differ from actual developments in the future. These include the determination of the discount rate, future salary increases, mortality rates and attrition rate. Due to

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the complexities involved in the valuation and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date.

(ii) Estimation of current tax and deferred tax

Management judgment is required for the calculation of provision for income - taxes and deferred tax assets and liabilities. The Company reviews at each balance sheet date the carrying amount of deferred tax assets. The factors used in estimates may differ from actual outcome which could lead to adjustment to the amounts reported in the financial statements.

(iii) Useful lives of depreciable assets

Management reviews its estimate of the useful lives of depreciable assets at each reporting date, based on the expected utility of the assets. Uncertainties in these estimates relate to technological obsolescence that may change the utility of certain property, plant and equipment.

(iv) Impairment of trade receivables

Trade receivables do not carry any interest and are stated at their normal value as reduced by appropriate allowances for estimated irrecoverable amounts. Individual trade receivables are written off when management deems them not to be collectible. Impairment is recognised based on the expected credit losses, which are the present value of the cash shortfall over the expected life of the financial assets.

(v) Fair value measurement

Management uses valuation techniques to determine the fair value of financial instruments (where active market quotes are not available) and non-financial assets. This involves developing estimates and assumptions consistent with how market participants would price the instrument. Management bases its assumptions on observable data as far as possible but this is not always available. In that case management uses the best information available. Estimated fair values may vary from the actual prices that would be achieved in an arm's length transaction at the reporting date.

(vi) Impairment of Goodwill

Goodwill is tested for impairment on an annual basis and whenever there is an indication that the recoverable amount of a cash generating unit is less than its carrying amount based on a number of factors including operating results, business plans, future cash flows and economic conditions. The recoverable amount of cash generating units is determined based on higher of value-in-use and fair value less cost to sell. The goodwill impairment test is performed at the level of the cash-generating unit or groups of cash-generating units which are benefitting from the synergies of the acquisition and which represents the lowest level at which goodwill is monitored for internal management purposes.

Market related information and estimates are used to determine the recoverable amount. Key assumptions on which management has based its determination of recoverable amount include estimated long term growth rates, weighted average cost of capital and estimated operating margins. Cash flow projections take into account past experience and represent management





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Note 4(a) : Property, plant and equipment

(₹ in lakh)

Description of assets	Land	Buildings	Right of use asset - Buildings	Plant and equipment*	Furniture & Fixtures	Office equipment	Vehicle	Computers	Total
I. Gross Block									
Opening balance as at 1 April 2024	**650.30**	**4,083.28**	**-**	**7,783.46**	**79.20**	**5.66**	**26.17**	**48.08**	**12,676.15**
Additions	-	-	43.17	11.39	-	-	-	1.97	56.53
Disposal/Adjustments	-	-	-	(11.69)	-	-	-	(3.87)	(15.56)
Balance as at 31 March 2025	**650.30**	**4,083.28**	**43.17**	**7,783.16**	**79.20**	**5.66**	**26.17**	**46.18**	**12,717.12**
Additions	-	-	-	427.13	-	-	-	-	427.13
Disposal/Adjustments	650.30	4,083.28	-	6,784.32	79.20	5.66	26.17	25.47	11654.38
Balance as at 31 March 2026	**-**	**-**	**43.17**	**1,425.97**	**-**	**-**	**-**	**20.71**	**1,489.85**
II. Accumulated depreciation and amortisation									
Opening balance as at 1 April 2024	**-**	**49.00**	**-**	**427.42**	**4.75**	**1.35**	**12.36**	**25.06**	**519.94**
Depreciation and amortisation charge for the year	-	99.09	6.94	484.73	8.67	0.62	4.32	9.47	613.84
Disposal/Adjustments	-	-	-	(7.61)	-	-	-	(3.02)	(10.63)
Balance as at 31 March 2025	**-**	**148.09**	**6.94**	**904.54**	**13.42**	**1.97**	**16.68**	**31.51**	**1,123.15**
Depreciation and amortisation charge for the year	-	68.96	18.09	353.23	5.54	0.43	1.05	5.18	452.48
Disposal/Adjustments	-	217.05	-	960.01	18.96	2.40	17.73	16.65	1232.80
Impairment (refer note 36)	-	-	-	958.99	-	-	-	-	958.99
Balance as at 31 March 2026	**-**	**-**	**25.03**	**1,256.75**	**-**	**-**	**-**	**20.04**	**1,301.82**
Net Block (I-II)									
Balance as at 31 March 2026	**-**	**-**	**18.14**	**169.22**	**-**	**-**	**-**	**0.67**	**188.03**
Balance as at 31 March 2025	**650.30**	**3,935.19**	**36.23**	**6,878.62**	**65.78**	**3.69**	**9.49**	**14.67**	**11,593.97**

Note:

1. Refer note 17 & 21 for details of property plant and equipment hypothecated as security by the Company
2. The Company does not have any benami property, and no proceeding has been initiated or pending against the Company for holding any benami property.

* Plant and equipments lying with third party and confirmation received from them.

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Note 4(b) - Capital work-in-progress

(₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Capital work in progress	-	224.40
	-	224.40

(i) Capital work in progress ageing schedule of the year ended 31st March 2026

(₹ in lakh)

Capital work-in-progress	Amount in CWIP for a period of				Total
	less than 1 Year	1-2 years	2-3 years	More than 3 years	
Project in progress	-	-	-	-	-
Projects temporarily suspended	-	-	-	-	-

Capital work in progress ageing schedule of the year ended 31st March 2025

(₹ in lakh)

Capital work-in-progress	Amount in CWIP for a period of				Total
	less than 1Year	1-2 years	2-3 years	More than 3 years	
Project in progress	-	-	224.40	-	224.40
Projects temporarily suspended	-	-	-	-	-

(ii) The expected completion of project whose completion is overdue is as follows:

(₹ in lakh)

Capital work-in-progress	As at 31st March 2026				Total
	less than 1Year	1-2 years	2-3 years	More than 3 years	
Project in progress	-	-	-	-	-

(₹ in lakh)

Capital work-in-progress	As at 31st March 2025				Total
	less than 1Year	1-2 years	2-3 years	More than 3 years	
Project in progress*	-	224.40	-	-	224.40

Due to plant under stablization, some balancing equipment are yet to be installed.

Note 4(c) : Other intangible assets

(₹ in lakh)

Description of assets	Software	Technical Know How	Total
I. Gross Block			
Opening balance as at 1 April 2024	**4.28**	**1,485.47**	**1,489.75**
Additions	-	2.50	2.50
Disposal/Adjustments	-	-	-
Balance as at 31 March 2025	**4.28**	**1,487.97**	**1,492.25**
Additions	-	-	-
Disposal/Adjustments	-	2.50	2.50
Balance as at 31 March 2026	**4.28**	**1,485.47**	**1,489.75**
II. Accumulated depreciation and amortisation			
Opening balance as at 1 April 2024	**2.63**	**39.55**	**42.18**
Depreciation and amortisation charge for the year	1.22	100.70	101.92
Impairment*	-	181.34	181.34
Disposal/Adjustments	-	-	-
Balance as at 31 March 2025	**3.85**	**321.59**	**325.44**
Depreciation and amortisation charge for the year	0.43	69.23	69.66
Disposal/Adjustments	-	0.43	0.43
Impairment*	-	1,095.08	1,095.08
Balance as at 31 March 2026	**4.28**	**1,485.47**	**1,489.75**
Net Block (I-II)			
Balance as at 31 March 2026	-	-	-
Balance as at 31 March 2025	**0.43**	**1,166.38**	**1,166.81**

*Refer note 36

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Note 5 - Goodwill

(₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Gross carrying value	-	3,474.70

Reconciliation of the carrying amount of goodwill at the beginning and end of the reporting period

(₹ in lakh)

Particulars	Amount
Balance as at 1 April 2024	**3,474.70**
Addition during the year	-
Impairment for the year	-
Balance as at 31 March 2025	**3,474.70**
Addition during the year	-
Impairment for the year	3,474.70
Balance as at 31 March 2026	-

Slump Purchase of Water Business Undertakings

During the FY 2020-21, the Company had acquired Water Heater Business Understaking from Hindware Home Innovation Limited (erstwhile Holding Company) by way of slump purchases. Excess of purchase consideration over the net assets recognised as Goodwill of Rs. 3,474.70 lakhs in the books.

Impairment of Goodwill

The Company tests goodwill annually for impairment, or more frequently if there are indications that goodwill might be impaired.

The recoverable amounts of the cash generating units ("CGU") is determined from value in use calculation. The key assumptions for the value in use calculations are those regarding the discount rates, growth rates and expected changes to selling prices and direct costs during the period. These assumptions have been determined in light of the economic environment which has resulted in more conservative estimates about the future. Management estimates discount rates using pre-tax rates that reflect current market assessments of the time value of money and the risks specific to the CGU. Changes in selling prices and direct costs are based on past practices and expectations of future changes in the market.

Value in use has been determined by discounting the future cash flows generated from the continuing use of the unit. The calculation of the value in use is based on the following key assumptions :

Particulars	As at 31 March 2026	As at 31 March 2025
Discount rate	-	13.50%
Terminal value of growth rate	-	4%

The Company has evaluated the recoverability of Goodwill allocated to water heater business basis performance against initial projections, shortfalls in revenue and partial eroded synergies with stiff domestic competition and escalating input costs. Accordingly, in accordance with Ind AS 36 impairment loss of Rs. 3,474.70 Lakh (with de recognition) has been recognized in the Statement of Profit and Loss for the year ended 31 March, 2026.

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Note 6 - Other Financial Assets

Particulars	(₹ in lakh) As at 31 March 2026	As at 31 March 2025
(unsecured and considered good by the management)		
Security Deposits	6.41	34.27
	6.41	**34.27**

Note 7 - Non current tax assets (Net)

Particulars	(₹ in lakh) As at 31 March 2026	As at 31 March 2025
Advance income tax (net)/TDS recoverable	56.73	1.78
	56.73	**1.78**

Note 8 - Other non-current assets

Particulars	(₹ in lakh) As at 31 March 2026	As at 31 March 2025
(unsecured and considered good, unless stated otherwise, as considered by the management)		
Capital Advance #	1.82	7.29
	1.82	**7.29**

Including of Atlantic Alc HK ₹ Nil (previous year ₹ 0.13 Lakh)

Note 9 - Inventories

Particulars	(₹ in lakh) As at 31 March 2026	As at 31 March 2025
(Valued at lower of cost or net realisable value)		
Raw materials	313.70	1,370.71
Work in progress	21.15	128.37
Finished Goods	576.60	1,142.05
Stock-in-trade	1,087.86	1,147.10
Packing material	147.25	173.48
Stores & spares	25.50	113.28
	2,172.06	**4,074.99**
Included above, goods-in-transit		
Raw materials	-	78.07
	-	**78.07**

Note:
Refer note 21 for information on inventory hypothecated as security by the Company.
Refer note 36 for impairment of inventories

Note 10 - Current Investments

Particulars	As at 31 March 2026		As at 31 March 2025	(₹ in lakh)
	Number	Amount	Number	Amount
Fair value through profit & loss (FVTPL)				
Quoted investments (fully paid up)				
Investments in mutual funds				
Axis Overnight Fund Direct growth	33,812	482.07	26,236	354.49
ABSL Overnight Direct Growth	5,621	81.89	2,008	27.73
Quoted investments	**39,433**	**563.96**	**28,244**	**382.22**
Total investments carried at fair value	**39,433**	**563.96**	**28,244**	**382.22**

Aggregate amount of market value of quoted investments

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Note 11 - Trade receivables (₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
(i) Considered good - Secured	10.80	46.14
(ii) Considered good - Unsecured*	752.80	1,753.77
(iii) Credit impaired	1,405.73	623.06
	2,169.33	**2,422.97**
Less: Allowance for credit impaired	1,405.73	623.06
	763.60	**1,799.91**

* Including of Evok Homes Private Limited ₹ 0.50 lakh (previous year ₹ Nil), Hindware Limited of ₹ 0.33 Lakh (previous year ₹ 0.07 Lakh) and Hindware Home Innovation Limited of ₹ Nil (previous year ₹ 0.50 Lakh).

Movement in the allowance for provision for impairment/ Expected credit loss (₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Opening balance	623.06	237.96
Expected credit losses provided for during the year (refer note 35)	357.30	385.10
Expected credit losses provided as exceptional items during the year (refer note 36)	425.36	-
	1,405.73	**623.06**

Ageing as at 31 March 2026

Particulars	Outstanding for following period from due date of payment						Total
	Not Due	Less than 6 months	6months -1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	15.12	282.57	58.83	279.93	127.15	-	763.60
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	31.11	42.39	108.14	181.64
(iv) Disputed Trade Receivables – considered good	-	-	-	-	-	-	-
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	3.03	-	313.18	187.30	720.58	1,224.09
Total	**15.12**	**285.60**	**58.83**	**624.22**	**356.84**	**828.72**	**2,169.33**
Total provision (iii + vi)	-	**3.03**	-	**344.29**	**229.69**	**828.72**	**1,405.73**
Net Total	**15.12**	**282.57**	**58.83**	**279.93**	**127.15**	-	**763.60**

Ageing as at 31 March 2025

Particulars	Outstanding for following period from due date of payment						Total
	Not Due	Less than 6 months	6 months - 1 year	1-2 years	2-3 years	More than 3 years	
(i) Undisputed Trade receivables – considered good	61.19	753.78	363.22	272.54	108.84	-	1,559.57
(ii) Undisputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(iii) Undisputed Trade Receivables – credit impaired	-	-	-	30.28	36.28	33.52	100.08
(iv) Disputed Trade Receivables – considered good	-	0.62	-	83.37	156.35	-	240.34
(v) Disputed Trade Receivables – which have significant increase in credit risk	-	-	-	-	-	-	-
(vi) Disputed Trade Receivables – credit impaired	-	-	-	9.26	118.79	394.93	522.98
Total	**61.19**	**754.40**	**363.22**	**395.45**	**420.26**	**428.45**	**2,422.97**
Total provision (iii + vi)	-	-	-	39.54	155.07	428.45	**623.06**
Net Total	**61.19**	**754.40**	**363.22**	**355.91**	**265.19**	-	**1,799.91**

Trade receivables are hypothecated against the borrowings taken by the Company (refer note 21).

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Note 12 (a) - Cash and cash equivalents (₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Balances with banks in current account	153.16	0.75
	153.16	**0.75**

Note 12(b) - Bank balances other than cash and cash equivalents (₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Fixed deposits with original maturity of more than three months but less than twelve months*	22.95	-
	22.95	**-**

* Lien marked against letter of credit

Note 13 - Other Financial Asset (₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Gratuity Fund (refer note 42)	6.70	0.95
Accrued interest on Fixed Deposit	0.25	-
	6.95	**0.95**

Note 14 - Other Current Assets (₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
(Unsecured, considered good)		
Advance to Suppliers #	105.32	118.07
Considered Doubtful	22.92	-
Less: Provision against advance to vendors	(22.92)	-
Balances with Government Authorities	1,417.22	2,441.56
Prepaid Expenses	5.94	25.97
Other current assets	-	5.93
	1,528.48	**2,591.53**

Including of Groupe Atlantic Synergy ₹ Nil (previous year ₹ 0.11 lakh) and Hindware Limited ₹ 2.47 lakh (previous year ₹ Nil)

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Note 15 - Equity share capital

(₹ in lakh)

Particulars	As at 31 March 2026		As at 31 March 2025	
	No. of shares	Amount	No. of shares	Amount
Authorised:				
Equity shares of ₹ 10 each	**15,00,000**	**150.00**	**15,00,000**	**150.00**
Issued:				
Equity shares of ₹ 10 each	**10,97,574**	**109.76**	**10,97,574**	**109.76**
Subscribed and fully paid:				
Equity shares of ₹ 10 each	10,97,574	109.76	10,97,574	109.76
	10,97,574	**109.76**	**10,97,574**	**109.76**

(a) Reconciliation of share outstanding at the beginning and at the end of the reporting year

Particulars	As at 31 March 2026		As at 31 March 2025	
	No. of shares	Amount	No. of shares	Amount
Equity shares outstanding at the beginning of the year	10,97,574	109.76	8,45,722	84.57
Change in equity capital due to prior period errors	-	-	-	-
Add: Shares issued during the period	-	-	2,51,852	25.19
Equity shares outstanding at the end of the year	**10,97,574**	**109.76**	**10,97,574**	**109.76**

(b) Terms and rights attached to equity shares

The Company has only one class of equity shares having a par value of Rs.10/- each. Each holder of equity shares is entitled to one vote per share. The dividend proposed by the Board of Directors, if any, is subject to the approval of the shareholders in the ensuing Annual General Meeting. In the event of liquidation of the Company, the holder of equity shares will be entitled to receive remaining assets of the Company after distributions of all preferential amount. The distributions will be in proportion to the number of equity shares held by the shareholders; and any other right as the Memorandum and Articles of Association of the Company may prescribe in relation to the aforesaid equity shares of the Company.

(c) List of shareholders holding more than 5% of the equity share capital of the Company at the beginning and at the end of the reporting period

Name of the Shareholders	As at 31 March 2026		As at 31 March 2025	
	No. of Equity Shares held	% of Equity Shares	No. of Equity Shares held	% of Equity Shares
Hindware Home Innovation Limited	5,48,787	50.00%	5,48,787	50.00%
Atlantic Societe Francaise De Development Thermique Business	5,48,787	50.00%	5,48,787	50.00%

(d) There are no shares issued pursuant to contract without payment being received in cash, allotted as fully paid up by way of bonus shares and bought back during the last 5 years.

(e) Shares held by promoters as defined in Companies Act, 2013

Shares held by promoters at 31st March 2026

S.No	Promoter name	No of Shares as on 31 March 2026	% of total shares	No of Shares as on 31 March 2025	% of total shares	%change during the year in their shareholding
1	Hindware Home Innovation Limited	5,48,787	50%	5,48,787	50%	0%
2	Atlantic Societe Francaise De Development Thermique	5,48,787	50%	5,48,787	50%	0%
	Total	**10,97,574**		**10,97,574**		

Shares held by promoters at 31st March 2025

S.No	Promoter name	No of Shares as on 31 March 2025	% of total shares	No of Shares as on 31 March 2024	% of total shares	%change during the year in their shareholding
1	Hindware Home Innovation Limited	5,48,787	50%	4,22,861	50%	0%
2	Atlantic Societe Francaise De Development Thermique	5,48,787	50%	4,22,861	50%	0%
	Total	**10,97,574**		**8,45,722**		

(f) During the previous year, the Company has made right issue of equity shares. Proceeds has been utilised for the purpose money was raised

16. Other equity

(₹ in lakh)

Particulars	Share Application money for pending allotment	Reserves and surplus			Total
		Security premium	Retained earnings	Remeasurement of defined benefit plan	
Balance as at 31 March 2024	0.04	18,328.12	(4,464.06)	8.53	**13,872.62**
Profit / (Loss) for the period	-	-	(3,578.35)	-	**(3,578.35)**
Other comprehensive income for the year (net of tax)	-	-	-	4.03	**4.03**
Addition during the year	(0.04)	3,374.82	-	-	**3,374.78**
Balance as at 31 March 2025	**-**	**21,702.94**	**(8,042.41)**	**12.56**	**13,673.08**
Profit / (Loss) for the period	-	-	(7,112.77)	-	**(7,112.77)**
Other comprehensive income for the year (net of tax)	-	-	-	4.85	**4.85**
Balance as at 31 March 2026	**-**	**21,702.94**	**(15,155.19)**	**17.41**	**6,565.17**

a) Retained earnings - The balance consists of surplus/ (deficit) retained from earned profit/(loss) after payment of dividend and taxes there on.
b) Security Premium is used to record the premium on issue of shares. The same is utilised in accordance with provision of the Act.

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Note 17 - Non current liabilities - Borrowings

(₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Secured:		
Term loans from banks	-	8,455.00
Less: Current maturity	-	(1,335.00)
	-	**7,120.00**

Terms and conditions of outstanding borrowings are as follows:

(₹ in lakh)

Particulars	Currency	Year of maturity	Rate of Interest	Carrying amount as at 31 March 2026	Carrying amount as at 31 March 2025
Secured loan from bank - rupee loans	₹	2029-30	3M T-Bill + 347 bps	-	8,455.00

Note:

(i) Term loan from bank has been fully repaid during the year and all charges created has also been fully satisfied.

(ii) Term Loan was secured by hypothecation of all stocks and book debts, both present and future, of the Company.

(iii) The said facility was also secured by way of 1st pari passu charge on the Movable and Immovable fixed assets of the company both present and future.

(iv) The said facility was also further secured by way Corporate Guarantee from Hindware Home Innovation Ltd. (erstwhile holding company) to cover 50% exposure and SBLC from Group Atlantic to cover the balance 50% exposure.(Refer note no. 40)

(v) The Company had utilised the borrowings received from banks for the purpose it was taken.

(vi) The Company have not been declared willful defaulter by any Banks at any time during the financial year.

Note 17a - Non current liabilities - Lease Liability

(₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Lease liability (Refer note 51)	3.04	19.63
	3.04	**19.63**

Note 18 - Non current liabilities - Other Financials liabilities

(₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Trade deposits	324.00	315.33
Security deposits	0.47	0.47
	324.47	**315.80**

Note 19 - Non current liabilities - Provisions

(₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Provision for leave encashment (Refer note - 42 (c))	0.96	8.32
Provision for long service award	0.17	0.65
	1.13	**8.97**

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Note 20 - Non current liabilities - Other non current liabilities

Particulars	(₹ in lakh)	
	As at 31 March 2026	As at 31 March 2025
Employee related payables	2.96	13.68
	2.96	**13.68**

Note 21 - Current liabilities - Current Borrowings

Particulars	(₹ in lakh)	
	As at 31 March 2026	As at 31 March 2025
Secured borrowing		
Cash credit - Banks	-	1,853.11
Current maturity of Term loan	-	1,335.00
	-	**3,188.11**

Note:

Details of security and term of repayment of borrowing:

Secured borrowing:

a) Cash credit - Banks

(i) Cash credit facility from banks is repayable on demand and is secured by hypothecation of all current assets (including stocks and book debts), present and future, of the Company.

(ii) The said facility is also secured by way of 1st pari passu charge on the Movable and Immovable fixed assets of the Company both present and future.

(iii) The said facility is also further secured by way Corporate Guarantee from Hindware Home Innovation Ltd. to cover 50% exposure and SBLC from Group Atlantic to cover the balance 50% exposure.(Refer note no. 40)

(iv) The rate of interest on short term borrowing is at 1M MCLR + 10bps.

b) The Company has been sanctioned a working capital limit in excess of Rs. 5 crore, in aggregate, at points of time during the year, from bank on the basis of security of current assets. The Company has filed quarterly returns or statements with the banks in lieu of the sanctioned working capital facilities, which are in agreement with the books of account other than those as set out below.

Name of the Bank : HDFC Bank Ltd.

Name of the Bank / financial institution	Working capital/ Cash credit limit sanctioned (₹ in Lakhs)	Nature of current assets/liabilities offered as security	Quarter ended	Amount disclosed as per Stock Statement	Amount as per books of accounts	Differences	Remarks/ Reason, if any
HDFC Bank Limited	Fund Based Limit – Rs. 1000 Lacs Non Fund Based Limit – Rs. 1500 Lacs	Stock, trade receivables, advance to suppliers, trade payable	June 30, 2025	5,124	5,393	269	Difference inter-alia arise on factors, like: i. Regrouping / reclassification of ledger heads ; ii. Line items on the date of submission of stock statement of each calendar month are subject to reconciliation's and adjustments thereon ; iii. Regrouping, settlements of sales schemes items in ledger, not considered for purpose of calculation in Stock Statement; iv. Information to the banks are provided based on provisional numbers.
			September 30, 2025	4,267	4,525	258	
			December 31, 2025	4,070	4,377	307	
			March 31, 2026	3,680	2,799	881	

Note 21a - Lease liabilities - Current

Particulars	(₹ in lakh)	
	As at 31 March 2026	As at 31 March 2025
Lease Liabilities (Refer note 51)	16.59	16.86
	16.59	**16.86**

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Note 22 - Trade payables

(₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Micro and Small enterprises	136.57	93.92
Others*	127.96	287.30
	264.53	**381.22**

* Including of Atlantic Alc HK ₹ 1.92 Lakh (previous year ₹ 4.50 Lakh), SNC Atlantic Water Heater Asia Co Ltd ₹ Nil (previous year ₹ 3.76 lakh), Atlantic Engineering company ₹ 9.24 lakh (previous year ₹ 9.24 Lakh), Thermotech For Heaters ₹ Nil Lakh (previous year ₹ 34.12 Lakh), Cotherm Sas ₹ 44.13 Lakh (previous year ₹ 43.95 Lakh), Group Atlantic (Thailand) Co. Ltd ₹ Nil (previous year ₹ 32.35 Lakh).

Ageing As at 31 March 2026

(₹ in lakh)

Particulars	Outstanding for following period from due date of payment						Total
	Unbilled	Not Due	less than 1year	1-2 years	2-3 years	More than 3 years	
i. Micro and Small enterprises**	127.87	0.68	3.16	2.70	1.48	0.68	136.57
ii. Others	6.15	23.98	28.40	48.50	2.30	18.63	127.96

Ageing As at 31 March 2025

(₹ in lakh)

Particulars	Outstanding for following period from due date of payment						Total
	Unbilled	Not Due	less than 1years	1-2 years	2-3 years	More than 3 years	
i. Micro and Small enterprises**	-	1.53	59.26	23.75	9.38	-	93.92
ii. Others	18.25	126.60	105.35	11.73	24.46	0.91	287.30

**As per

Disclosure under MSME Act, 2006 (as certified by the management)

Amount due to micro and small enterprises as defined under the Micro, Small and Medium Enterprises Development Act (MSMED), 2006 to the extent identified and information available with the Company pursuant to section 22 of the Micro, Small and Medium Enterprises Development Act (MSMED), 2006.

(₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Principal amount overdue remaining unpaid to any supplier*	11.97	66.38
Interest due thereon remaining unpaid to supplier	2.32	3.98
Interest paid by the Company in terms of Section 16 of MSMED Act, 2006, along with the amount of the payment made to the suppliers beyond the appointed day during the year	56.27	82.40
Interest due and payable for the period of delay in making payment (which has been paid but beyond the appointed day during the year) but without adding the interest specified under MSMED Act, 2006	5.84	32.96
Interest accrued and remaining unpaid	24.45	72.55
Further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance of a deductible expenditure under section 23 of the MSMED Act, 2006.	-	-

* Includes dues of Micro and Small Enterprises included within other financial liabilities

Note 23 - Current liabilities - Other financial liabilities

(₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Interest accrued but not due on borrowing	-	72.22
Creditors for Expenses #	726.85	885.92
Capital creditors	0.07	47.01
Employee related payables	11.77	37.20
Other Payables $	813.44	557.57
	1,552.13	**1,599.92**

Including of Hindware Limited ₹ 2.94 lakh (previous year ₹ 11.35 Lakh), AGI Greenpac Limited ₹ 16.20 Lakh (previous year ₹ 0.36 Lakh), Hindware Home Innovation Limited ₹ 247.38 Lakh (previous year ₹ 400.70 Lakh), Groupe Atlantic Synergy ₹ 270.85 Lakh (previous year ₹ 270.96 Lakh) and Atlantic Societe Francaise De Development Thermique Business ₹ 26.30 Lakh (previous year ₹ 29.13 Lakh).

$ Including Hindware Limited of ₹ 1.10 lakh (previous year ₹ Nil) and Atlantic Societe Francaise De Development Thermique Business ₹ 19.86 Lakh (previous year ₹ 29.43 Lakh).

$ Includes mainly provision for expenses.

Note 24 - Other current liabilities

(₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Statutory Dues	72.74	121.54
Advance from customers	194.28	96.92
	267.02	**218.46**

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Note 25 - Current liabilities - Provisions

(₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Provision for employee benefits:		
- Provision for leave encashment (refer note 42 (c))	0.02	0.44
- Provision for long service award	0.11	0.01
Provision for warranty	171.54	196.98
	171.67	**197.43**
Movement in warranty provisions		
Balance at the beginning of the year	196.98	303.98
Regrouping from other payables	-	-
Additional/(deletion) of provision recognised (included in other expenses)	(25.44)	(107.00)
Balance at the end of the year	**171.54**	**196.98**

The provision for warranty claims represents the present value of the best estimate of the future outflow of economic benefits that will be required under the Company obligations for warranties under the local sale of goods. The estimate has been made based on historical warranty trends and may vary as a result of new materials, services or other events. Assumptions used to calculate the provision for warranties were based on current sales levels and current information available about returns based on the warranty period of certain products up to 2 years.

Note 26 - Deferred tax assets/(liability)

(₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Deferred tax asset/(liability) arising on account of		
Deferred tax on business losses	3,312.01	1,782.13
Provision for employee benefits	0.26	0.28
Provision for doubtful debts	365.48	106.92
Others	4.99	9.03
Deferred tax assets/(liability) arising on account of		
Difference between book balances and tax balances of property, plant & equipment	133.58	(381.95)
Others	(2.00)	(7.06)
	3,814.32	**1,509.35**

Deferred tax (assets)/liability in relation to:

Particulars	As at 1 April 2025	Recognised in statement of profit and loss	Recognised in other comprehensive income	As at 31 March 2026
Deferred tax (assets)/liability arising on account of				
Difference between book balances and tax balances of property, plant & equipment	381.95	(515.53)	-	(133.58)
Others	7.06	(5.06)	-	2.00
Sub total	**389.01**	**(520.59)**	**-**	**(131.58)**
Deferred tax (asset)/liability arising on account of				
Deferred tax on business losses	(1,782.13)	(1,529.88)	-	(3,312.01)
Provision for employee benefits	(0.28)	(1.68)	1.70	(0.26)
Provision for doubtful debts	(106.92)	(258.57)	-	(365.48)
Others	(9.03)	4.04	-	(4.99)
Sub total	**(1,898.36)**	**(1,786.09)**	**1.70**	**(3,682.74)**
Net deferred tax (asset)/liability	**(1,509.35)**	**(2,306.68)**	**1.70**	**(3,814.32)**

Deferred tax (assets)/liability in relation to:

Particulars	As at 1 April 2024	Recognised in statement of profit and loss	Recognised in other comprehensive income	As at 31 March 2025
Deferred tax (assets)/liability arising on account of				
Difference between book balances and tax balances of property, plant & equipment	235.80	146.15	-	381.95
Others	20.42	(13.36)	-	7.06
Sub total	**256.22**	**132.79**	**-**	**389.01**
Deferred tax (asset)/liability arising on account of				
Deferred tax on business losses	(998.01)	(784.12)	-	(1,782.13)
Provision for employee benefits	(1.25)	0.13	0.84	(0.28)
Provision for doubtful debts	(40.83)	(66.09)	-	(106.92)
Others	(17.09)	8.06	-	(9.03)
Sub total	**(1,057.18)**	**(842.02)**	**0.84**	**(1,898.36)**
Net deferred tax (asset)/liability	**(800.96)**	**(709.23)**	**0.84**	**(1,509.35)**

The Company is having Deferred tax assets ("DTA") comprising of deductible temporary differences, brought forward losses and unabsorbed depreciation under tax laws. Management has reasonable certainty and is confidant about the realisation of DTA therefore DTA has been recognised upto the extent it is considered probable that future taxable profit will be available

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Note 27: Revenue from Operations

(₹ in lakh)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
i) Revenue from operations		
Sale of goods	3,971.58	5,886.57
Other operating revenue*	14.25	47.69
Total	**3,985.83**	**5,934.26**
ii) Unsatisfied performance obligation		
Aggregated amount of transaction price allocated to the contracts that are fully or partially unsatisfied at the end of the reporting period:		
i) Sale of goods	194.28	96.92
iii) Reconciliation of contract price vis a vis revenue recognised in profit and loss statement is as follows:		
Contract price:		
a) Sale of goods	4,544.06	6,585.36
Adjustments:		
Discount/Rebate	572.48	698.79
Revenue recognised in the statement of profit and loss	**3,971.58**	**5,886.57**
***Other operating revenues comprise of:**		
Scrap & Misc. Sales	10.79	43.53
Insurance claims received	2.36	2.85
Miscellaneous Income	-	0.58
Service Charges Income	1.10	0.73
	14.25	**47.69**

Note 28: Other income

(₹ in lakh)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Excess liability written back	77.73	67.35
Fair value gain on financial instruments designated at FVTPL (net)	7.73	23.92
Profit on sale of Mutual fund Units	13.44	53.80
Interest income on financial assets	1.33	0.16
Interest on Income-tax refund	0.19	-
Other Miscellaneous income	2.06	-
	102.48	**145.24**

Note 29 : Cost of material consumed

(₹ in lakh)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Opening stock	1,370.71	1,150.65
Add: Purchases/Other adjustments	68.44	2,598.22
Less: Closing stock	313.70	1,370.71
	1,125.45	**2,378.16**
Less: Impairment of raw material	811.59	-
	313.86	**2,378.16**

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Note 30 : Purchases of stock-in-trade

(₹ in lakh)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Water heater products and others	2,419.31	2,383.20
	2,419.31	**2,383.20**

Note 31 : Changes in inventories of Finished goods, stock-in-trade and work-in-progress

(₹ in lakh)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Inventories at the end of the year		
Stock-in-trade	1,087.86	1,147.10
Finished Goods	576.60	1,142.05
Stock in progress	21.15	128.37
	1,685.61	**2,417.52**
Inventories at the beginning of the year		
Stock-in-trade	1,147.10	1,236.36
	2,417.52	**1,644.16**
Changes in inventories of Finished goods, stock-in-trade and work-in-progress	**731.91**	**(773.36)**
Less: Impairment provisions	29.34	-
	702.57	**(773.36)**

Note 32 : Employee benefit expense

(₹ in lakh)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Salaries, wages and bonus	239.47	565.61
Contribution to provident funds and other funds	7.48	14.84
Staff welfare expense	10.82	25.23
	257.77	**605.68**

Note 33 : Finance costs

(₹ in lakh)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Interest expense on financial liabilities	658.53	1,087.26
Other interest expense	8.23	37.63
Interest on lease liability	2.65	1.64
Interest other* (Refer note 40)	7.27	-
	676.68	**1,126.53**

*Inter Corporate Loan

Note 34 : Depreciation and Amortisation expense

(₹ in lakh)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Depreciation on property, plant and equipments (Refer Note 4a)	434.39	606.90
Amortisation of intangible assets (Refer Note 4c)	69.66	101.92
Depreciation on right of use assets (Refer Note 4a)	18.09	6.94
	522.14	**715.76**

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Note 35 : Other expense

(₹ in lakh)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Consumption of packing material	53.01	290.84
Consumption of Stores & Spares	4.22	28.17
Consumption of Oil & Lubricant	-	1.17
Power and fuel	64.08	189.28
Transportation and forwarding	351.74	662.89
Advertisement and publicity	201.28	205.39
Other selling expenses*	175.24	52.45
Legal and professional fees	73.68	67.36
Lease Rent	138.92	139.68
Call centre charges	40.99	36.73
Foreign exchange loss	44.33	2.20
Insurance	33.98	20.75
License fees	39.72	58.87
Loss on sale of property, plant and equipment	1.55	3.48
Management fees	857.34	1,177.91
Provision for doubtful debts (Refer note 11)	357.30	385.10
Bad Debts Written off	5.94	43.24
Rates and taxes	59.70	21.27
Repair & maintenance		
- Plant & Machinery	27.76	49.30
Sales promotion expenses	0.13	53.63
Travelling and conveyance	7.58	29.26
Provision for doubtful advances	22.92	-
Miscellaneous expenses	13.88	49.04
	2,575.29	**3,568.01**

* Including Warranty Expenses

Note 36 : Exceptional Item

(₹ in lakh)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Impairment of Intangible assets	1,095.08	181.34
Impairment/(reversal of impairment) of CWIP	(181.76)	181.76
Profit on sale of assets related to manufacturing facility (net of transaction cost)*	(666.76)	-
Impairment of Property, plant and equipment	958.99	-
Impairment of Trade receivables	425.36	-
Impairment of Inventories	934.55	-
Impairment of Goodwill	3,474.70	-
	6,040.16	**363.10**

Note 37 : Earning per share

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Profit / (Loss) for the year (₹ in lakh)	(7,112.77)	(3,578.35)
Weighted average number of equity shares (Nos.)	10,97,574	8,53,312
Nominal value per share (₹)	10	10
Earning per share (Basic and diluted) (₹)	(648.04)	(419.35)

The Company does not have any outstanding dilutive potential equity shares. Consequently, the basic and diluted earnings per share of the Company remain the same.

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Note 38: Current tax and deferred tax

(a) Current tax expense through profit and loss

(₹ in lakh)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Current tax:		
Current income tax charge	-	-
Earlier year income tax	-	-
	-	-
Deferred tax:		
In respect of current year origination and reversal of temporary difference	(2,306.70)	(709.23)
Total tax expense recognised in profit and loss account	**(2,306.70)**	**(709.23)**

(b) Current tax on other comprehensive income

(₹ in lakh)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Deferred tax		
Re-measurement of defined benefit obligations	1.70	0.84
	1.70	**0.84**

(c) Numerical reconciliation between average effective tax rate and applicable tax rate:

The major components of tax expense and the reconciliation of the expected tax expense based on the domestic effective tax rate of the Company at 26.00% (previous year 17.16%) and the reported tax expense in the statement of profit and loss are as follows:

(₹ in lakh)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Profit/ (loss) before tax	(9,419.47)	(4,287.58)
Domestic tax rate of the Company	26.00%	17.16%
Latest statutory enacted income tax expense for the company	(2,449.06)	(735.75)
Tax effect of:		
- Non deductible expenses	2.12	6.84
- Impact due to change in income tax rate (refer note 53)	(778.17)	-
- Deferred Tax Asset not recognised on impairment of goodwill	903.42	-
- others	14.99	19.68
Tax expense recognised in statement of profit and loss	**(2,306.70)**	**(709.23)**

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Notes forming part of Financial Statements

Note 39 :- Ratios disclosure

Particulars		As at 31 March 2026	As at 31 March 2025	Variance (in%)	Remarks
(i)	**Current Ratio (times)** Total current assets / Total current liabilities	2.29	1.58	45.18	Due to repayment of current borrowings.
(ii)	**Total Debts to Equity Ratio (times)** (Non-current borrowings + Current borrowings) / Net worth) Non Current borrowings includes deferred government grant Net worth = Equity share capital + Securities premium account + Retained earnings+Actuarial gain/(loss)	0.00	0.75	(100.00)	Due to repayment of borrowings.
(iii)	**Debt Service Coverage Ratio (times)** (Profit/(Loss) after Tax + Depreciation + Finance Cost + Loss/(gain) on sale of property,plant and equipment) / (Interest on loan + Loan and lease repayment)	(0.65)	(1.12)	(42.46)	Due to repayment of borrowings.
(iv)	**Return on Equity (%)** (Profit/(Loss) for the year / Average Net worth) Net worth = Equity share capital + Securities premium account + Retained earnings+Actuarial gain/(loss)	(69.54)	(25.80)	169.53	Due to increase in loss for the year.
(v)	**Inventory Turnover (times)** (Cost of goods sold / Average inventories)	1.12	1.24	(9.52)	-
(vi)	**Trade Receivables Turnover (times)** (Sales of goods / Average trade receivables)	3.11	3.06	1.50	-
(vii)	**Trade Payables Turnover (times)** (Total Purchases / Average trade payables)	8.08	7.50	7.68	Due to lower purchase.
(viii)	**Net Capital Turnover (times)** (Sales of goods / Average working capital) Working capital = Current assets - Current liabilities	1.29	1.59	(18.84)	Due to lower sales.
(ix)	**Net Profit Ratio (%)** (Profit/(Loss) for the year / Sales of goods)	(178.61)	(60.34)	195.99	Due to increase in loss for the year.
(x)	**Return on Capital Employed (%)** (Earnings before exceptional items, interest and tax / Capital Capital employed = Net worth + Borrowings + Deferred tax liability- Other intangible assets	(40.49)	(14.39)	181.45	Due to repayment of borrowings.
(xi)	**Return on Investments - Mutual Funds (%)** (Income generated from Investment/Time weighted average Investment)	5.41	6.78	(20.29)	-

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Hintastica Private Limited
Notes forming part of Financial Statements

Note 40: Related party transactions

Related party disclosures (as identified by the management) in accordance with the Indian accounting standard (Ind As 24) on "Related Party Disclosures" are as follows:

(i) List of related parties

Relationship	Name of related party
Key management Personnel (KMP)	Shri Sandip Somany (Ceased to be Director w.e.f 22 January 2025) Shri. Sudhanshu Pokhriyal (Appointed as additional director w.e.f. 3 May 2024 & ceased to be Director w.e.f. 17 January 2025) Shri Nirupam Sahay (Appointed as Additional Director w.e.f. 21 January 2025) Mr. Manpreet Singh - Director Mr. Sebastien Hugues Marie Le Garec - Director Mr. Nitesh Raj (Appointed as additional Directors w.e.f. 12 September 2025) Mr. Gilles Georges Marie Romagne - Director Mr. Mahesh Kumar Choudhary (Ceased to be Directors w.e.f. 7 August 2025) Mr. Ettore Montanaro (Ceased to be Director w.e.f. 27 November 2025)
Joint Venture Partners	Atlantic Societe Francaise De Development Thermique Business
	Hindware Home Innovation Limited
Entities where significant influence is exercised by KMP and/or their relatives having transactions with the Company	AGI Greenpac Limited
Promoter's Group Companies	SNC Atlantic Water Heater Asia Co. Ltd
	Hindware Limited
	Evok Homes Private Limited
	Atlantic ALC (HK) Limited
	Atlantic Engineering Company
	Groupe Atlantic (Thailand) Co. Ltd
	Cotherm Sas
	Thermotech For Heaters
	Groupe Atlantic Synergy

(ii) Transactions during the year #

(₹ in lakh)

Particulars	For the year ended 31 March 2026*	For the year ended 31 March 2025*
Purchase of goods:		
Hindware Home Innovation Limited	0.19	-
SNC Atlantic Water Heater Asia Co. Ltd	-	3.76
Atlantic ALC (HK) Limited	-	397.74
Atlantic Engineering Company	-	11.62
Groupe Atlantic (Thailand) Co. Ltd	-	32.35
Cotherm Sas	-	130.13
Thermotech For Heaters	-	199.34
Sale of goods:		
Hindware Limited	2.31	0.32
Issue of equity shares (including premium)		
Hindware Home Innovation Limited	-	1,700.00
Atlantic Societe Francaise De Development Thermique Business	-	1,700.00
Rent paid:		
Hindware Home Innovation Limited	103.29	126.44
Hindware Limited	22.04	4.47
License fees paid:		
Hindware Home Innovation Limited	19.86	29.43
Atlantic Societe Francaise De Development Thermique Business	19.86	29.43
Sale of assets		
Hindware Limited	-	0.12
Expenses reimbursed to Related Party		
Hindware Home Innovation Limited	0.23	1.66
AGI Greenpac Limited	0.38	0.36
Management Fees Expense		
Hindware Limited	-	58.97
Hindware Home Innovation Limited	797.12	816.24
AGI Greenpac Limited	60.00	-
Groupe Atlantic Synergy	-	301.07
Loan Taken and Repaid		
Hindware Home Innovation Limited	500.00	-
Interest Paid/Provided for Loan Taken		
Hindware Home Innovation Limited	7.27	-

*Arm length price as certified by the management
Exclusive of GST

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(iii) Balance outstanding as at the end of the year:

(₹ in lakh)

Particulars	31 March 2026	31 March 2025
Receivable:		
Evok Homes Private Limited	0.50	-
Hindware Limited	2.80	-
AGI Greenpac Limited	-	-
Payable:		
Hindware Home Innovation Limited	247.38	400.20
AGI Greenpac Limited	16.20	0.36
Hindware Limited	4.03	11.28
Atlantic Societe Francaise De Development Thermique Business (including Royalty)	46.16	58.56
Atlantic Engineering Company	9.24	9.24
Groupe Atlantic Synergy (including provision for management fees)	270.85	270.85
SNC Atlantic Water Heater Asia Co. Ltd	-	3.76
Atlantic ALC (HK) Limited	1.92	4.37
Cotherm Sas	44.13	43.95
Thermotech For Heaters	-	34.12
Groupe Atlantic (Thailand) Co. Ltd	-	32.35
Corporate Guarantee Outstanding - Hindware Home Innovation Limited*	2,500.00	6,950.00
Stand by letter of credit (SBLC) Outstanding by - Atlantic Societe Francaise De Development Thermique Business*	2,500.00	6,950.00

*During the current year, the Company repaid the entire term loan and accordingly corporate gurantee given for the same amounting to Rs.8,900 Lakhs stands cancelled.

Note 41: Segment Reporting

The Company operates in single line of product i.e. water heater. Hence, no disclosure on segment reporting is required to be given in these financial statements.

Note 42: Employee benefits

A. Define contribution plans

The Company's contribution to Provident fund of ₹ 7.45 lakh (previous year : ₹14.77 lakh) has been recognised in the statement of profit and loss under the head Employee benefit expense.

B. Define benefit plans

Gratuity

The Company operates a gratuity plan covering qualifying employees. The benefit payable is the greater of the amount calculated as per the Code on Social Security, 2020 or the Company scheme applicable to the employee. The benefit vests upon completion of five years of continuous service and once vested, it is payable to employees on retirement or on termination of employment. In case of death while in service, the gratuity is payable irrespective of vesting. The Company makes annual contribution to the group gratuity Scheme administered by the Birla Sun Life Insurance Company Limited.

Details of the Company's defined benefit plans are as follows:

(₹ in lakh)

Particulars	Gratuity	
	31 March 2026	31 March 2025
	Funded	Funded
Current service cost	0.43	3.88
Past service cost (refer note 52)	0.55	-
Net interest expenses/ (income)	(0.18)	0.04
Components of defined benefit costs recognised in profit or loss	0.80	3.92
Re-measurement on the net defined benefit liability		
Net actuarial (gain)/ loss	(6.99)	(4.77)
Expected return on plan assets excluding interest income	0.44	(0.10)
Components of defined benefit costs recognised in other comprehensive income	(6.55)	(4.87)
I. Net asset/(liability) recognised in the balance sheet as at		
1. Present value of defined benefit obligation	2.46	10.61
2. Fair value of plan assets	9.16	11.56
3. Deficit/Surplus	6.70	0.95
4. Current portion of the above	6.70	0.95
II. Changes in the obligation during the year ended		
1. Present value of defined benefit obligation at the beginning of the year	10.61	10.75
2. Expenses recognised in the statement of profit or loss		
- Current Service Cost	0.43	3.88
- Interest Expenses	0.70	0.75
- Past Service Cost (refer note 52)	0.55	-
3. Recognised in other comprehensive income		
Re-measurement (gains)/losses		
- Actuarial (gain)/loss arising from experience adjustments	(6.76)	(4.75)
- Actuarial (gain)/loss arising from financial assumption	(0.23)	(0.02)
4. Benefit payments	(2.85)	-
Present value of defined benefit obligation at the end of the year	**2.45**	**10.61**

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III. Change in fair value of assets

1. Fair value of plan assets at the beginning of the year	11.56	10.12
2. Recognised in the statement profit and loss		
- Expected return on plan assets	0.89	0.71
3. Recognised in other comprehensive income		
- Actual return on plan assets in excess of the expected return	(0.44)	0.10
4. Contributions by employer (including benefit payments recoverable)	-	0.63
5. Benefits payment	(2.85)	-
Fair value of plan assets at the end of the year	**9.16**	**11.56**

IV. The major categories of plan assets

The Company made annual contribution to the Birla Sun Life Insurance Company Limited ('BSL') of an amount advised by the BSL. The Company was informed by BSL that the planned assets are held in growth/fixed interest bonds.

V. Actuarial assumptions

	31 March 2026	31 March 2025
1. Discount rate	7.67%	6.99%
2. Expected rate of increase in compensation level	6.50%	6.50%
3. Attrition rate	1.00%	1.00%
4. Mortality rate	100 of IIAM (2012-15)	100 of IIAM (2012-15)
5. Superannuation age	58	58

VI. Sensitivity analysis

(₹ in lakh)

Particulars	March 31, 2026		March 31, 2025	
	Change in assumption	Effect on gratuity obligation	Change in assumption	Effect on gratuity obligation
Discount rate	+0.5%	(0.15)	+0.5%	(0.82)
	-0.5%	0.17	-0.5%	0.90
Expected rate of increase in compensation level	+0.5%	0.17	+0.5%	0.90
	-0.5%	(0.15)	-0.5%	(0.83)

The above sensitivity analysis is based on a change in an assumption while holding all other assumptions constant. In practice, this is unlikely to occur, and changes in some of the assumptions may be correlated. When calculating the sensitivity of the defined benefit obligation to significant actuarial assumptions the same method (projected unit credit method) has been applied as when calculating the defined benefit obligation recognised within the balance sheet.

VII. Experience adjustments:

(₹ in lakh)

Particulars	Year ended	
	2025-26	2024-25
1. Defined benefit obligation	2.45	10.61
2. Fair value of plan assets	9.16	11.56
3. Surplus/(deficit)	6.70	0.95
4. Experience adjustment on plan liabilities gain/(loss)	(6.76)	(4.75)

The expected rate of return on plan assets is based on the average long term rate of return expected on investments of fund during the estimated term of obligation.

The estimate of future salary increases, considered in actuarial valuation, takes into account inflation, seniority, promotion and other relevant factors such as supply and demand in the employment market

C. Other long term benefits - Compensated absences (unfunded)

(₹ in lakh)

Particulars	For the year ended 31 March 2026	For the year ended 31 March 2025
Amounts recognised in the Balance sheet		
Non current (refer note 19)	0.96	8.32
Current (refer note 25)	0.02	0.44
	0.98	**8.76**
Amounts recognised in the statement of profit and loss		
Current service cost	0.19	3.29
Interest cost	0.61	0.69
Past service cost (refer note 52)	0.26	-
Actuarial loss	0.25	0.88
Expenses recognised in Income Statement	**1.31**	**4.86**
Reconciliation of opening and closing balance of benefit obligations		
Change in benefit obligation		
Defined benefit obligation at the beginning of the year	8.75	9.55
Current service cost	0.19	3.29
Interest cost	0.61	0.69
Past service cost (refer note 52)	0.26	-
Actuarial loss/(gain)	0.25	0.88
Benefits payments	(9.08)	(5.66)
Defined benefit obligation at the end of the year	**0.98**	**8.75**

The average duration of remaining working life at the end of the reporting period is 14.90 years (Previous year 22.49 years).

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Note 43: Contingent liabilities

(₹ in lakh)

Particulars	31 March 2026	31 March 2025
Demands raised by Custom authorities against which appeals yet to filed*	33.36	58.36
Claim against the Company not acknowledged as debts	13.49	35.78

*Demand has been raised by the department towards differential custom duty and associated charges. The Company is in the process of evaluating appropriate legal remedies.

Note 44: Capital and other commitments

(₹ in lakh)

Particulars	31 March 2026	31 March 2025
Commitments relating to contracts remaining to be executed on capital account and other commitments not provided for	-	9.82

Note 45: Payment to Auditors (Excluding Goods and Service Tax)

(₹ in lakh)

Particulars	31 March 2026	31 March 2025
As Auditors	3.13	3.13
For taxation matter	1.25	1.00
Certification fees	1.61	0.55
Other services/ Reimbursement of expenses	0.97	1.69
	6.96	**6.37**

Note 46: Financial instruments and risk review

Capital management

The Company manages its capital to be able to continue as a going concern while maximising the returns to shareholders through optimisation of the debt and equity balance. The capital structure consists of debt which includes the borrowings as disclosed in note 17 & 21 ; cash and cash equivalents as disclosed in note 12(a) and equity attributable to equity holders of the Company, comprising issued share capital, reserves and retained earnings as disclosed in the Statement of changes in equity. For the purpose of calculating gearing ratio, debt is defined as non current and current borrowings. Equity includes all capital and reserves of the Company attributable to equity holders of the Company. The Company is not subject to externally imposed capital requirements. The Board of Directors of the Company reviews the capital structure and cost of capital on an annual basis but has not set specific targets for gearing ratios. The risks associated with each class of capital are also considered as part of the risk reviews presented to the Audit Committee and the Board of Directors of the Company.

The following table summarises the capital of the Company

(₹ in lakh)

Particulars	As at 31 March 2026	As at 31 March 2025
Equity		
Liquid assets (cash and cash equivalents) - (a)	**6,674.93**	**13,782.84**
Current borrowings	**153.16**	**0.75**
Non-current borrowings	-	3,188.11
Total Debt (b)	-	7,120.00
Net Debt [(c) = (b) - (a)]	**-**	**10,308.11**
Total capital (equity+net debt)	**(153.16)**	**10,307.36**
	6,521.77	**24,090.20**
Gearing ratio		
Debt to equity	0.00%	74.79%
Net debt to equity ratio	-2.29%	74.78%

Categories of financial instruments

Categories of financial assets/(liabilities)

(₹ in lakh)

Particulars	Notes	As at 31 March 2026			As at 31 March 2025		
		Carrying value	Gain/ (loss) to income	Gain/ (loss) to equity	Carrying value	Gain/ (loss) to income	Gain/ (loss) to equity
Financial assets measured at amortised costs							
Trade receivables	Note 11	763.60	-	-	1,799.91	-	-
Cash and bank balances	Note 12(a)	153.16	-	-	0.75	-	-
Bank balances other than cash and Cash equivalents	Note 12(b)	22.95	-	-	-	-	-
Other financial asset	Note 6, 13	13.36	-	-	35.22	-	-
Total financial assets measured at amortised costs		**953.07**	**-**	**-**	**1,835.88**	**-**	**-**
Financial assets measured at fair value through Profit & Loss							
Investments	Note 10	563.96	7.73	-	382.22	23.92	-
Total financial assets measured at fair value through Profit & Loss		**563.96**	**7.73**	**-**	**382.22**	**23.92**	**-**
Financial liabilities measured at amortised costs							
Borrowings	Note 17, 21	-	-	-	10,308.11	-	-
Lease Liabilities	Note 17a, 21a	19.63			36.49		
Trade payables	Note 22	264.53	-	-	381.22	-	-
Other financial liabilities	Note 18, 23	1,876.60	-	-	1,915.72	-	-
Total Financial liabilities measured at amortised costs		**2,160.76**	**-**	**-**	**12,641.54**	**-**	**-**

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Financial risk management objective

The Company is exposed to various risks in relation to financial instruments. The main types of risks are market risk, credit risk, and liquidity risk. The Company is not engages in speculative treasury activities but seeks to manage risk and optimise interest and commodity pricing through proven financial instruments.

Credit risk

Credit risk is the risk that a counter party will not meet its obligations under a financial instrument or customer contract, leading to financial loss. The Company is exposed to credit risk for receivables and cash and cash equivalents.

Cash and cash equivalents and short term investments

The Company considers factors such as track record, size of institution, market reputation and service standard to select the banks with which deposits are maintained. The Company does not maintain significant deposit balances other than those required for its day to day operations.

Trade receivables

The Company extends credits to customer in normal course of the business. The Company considers the factors such as credit track record in the market of each customer and past dealings for extension of credit to the customer. The Company monitors the payment track record of each customer and outstanding customer receivables are regularly monitored. The Company evaluates the concentration of risk with respect to trade receivables as low, as its customers are located at several jurisdiction and industries and operate in large independent markets. The Company also takes advances and security deposits from customers

The average credit period taken on sales of goods is 30 to 90 days. Generally, no interest has been charged on the receivables. Allowances against doubtful debts are recognised against trade receivables based on estimated irrecoverable amounts determined by reference to past default experience of the counterparty and an analysis of the counterparty's current financial position.

Before accepting any new customer, the Company uses an internal credit system to assess the potential customer's credit quality and defines credit limits by customer. Limits attributed to customers are reviewed periodically. There are two customers who represent more than 10 per cent of total net revenue from operations The Company does not hold any collateral or other credit enhancements over any of its trade receivables nor does it have a legal right of offset against any amounts owed by the Company to the counterparty.

Expected credit loss

The Company has used a practical expedient by computing the expected credit loss allowance for trade receivables based on a provision matrix. The provision matrix takes into account historical credit loss experience and adjusted for forward-looking information. The expected credit loss allowance is based on the ageing of the days the receivables are due and the rates as given in the provision matrix. The provision matrix at the end of the reporting period is as follows:

Ageing	Expected credit loss (%)
Not due for payment	0
Upto 6 months	0
From 6 months to 1 year	0
From 1 year to 3 years	10 to 100
More than 3 years	100

Ageing of past due trade receivables

(₹ in lakh)

Period	As at 31 March 2026	As at 31 March 2025
Not due for payment	15.12	61.19
Upto 6 months	285.60	754.40
From 6 months to 1 year	58.83	363.22
From 1 year to 3 years	981.06	815.71
More than 3 years	828.72	428.45

Ageing of impaired trade receivables

(₹ in lakh)

Period	As at 31 March 2026	As at 31 March 2025
Not due for payment	-	-
Upto 6 months	3.03	-
From 6 months to 1 year	-	-
From 1 year to 3 years	573.98	194.61
More than 3 years	828.72	428.45

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Liquidity risk

Liquidity risk reflects the risk that the Company will have insufficient resources to meet its financial liabilities as they fall due.

The Company's objective is to maintain optimum levels of liquidity to meet its cash and collateral requirements. The Company relies on a mix of borrowings, capital infusion and excess operating cash flows to meet its needs for funds. The current committed lines of credit are sufficient to meet its short to medium term expansion needs. The Company monitors rolling forecasts of its liquidity requirements to ensure that it has sufficient cash to meet operational needs while maintaining sufficient headroom on its undrawn committed borrowing facilities so that it does not breach borrowing limits.

The table below provides undiscounted cash flows towards non-derivative financial liabilities into relevant maturity based on the remaining period at the balance sheet date to the contractual maturity date and, where applicable, their effective interest rates.

(₹ in lakh)

Particulars	Notes	As at 31 March 2026			
		Not later than one year	Later than one year but not later than five years	Later than five years	Total
Financial liabilities					
Borrowings - Bank loans	Note 17, 21	-	-	-	-
Trade payables	Note 22	264.53	-	-	264.53
Other financial liabilities	Note 18, 23	1,552.13	-	324.47	1,876.60
Total		**1,816.66**	-	**324.47**	**2,141.13**

(₹ in lakh)

Particulars	Notes	As at 31 March 2025			
		Note later than one year	Later than one year but not later than five years	Later than five years	Total
Financial liabilities					
Borrowings - Bank loans	Note 17, 21	3,188.11	7,120.00	-	10,308.11
Trade payables	Note 22	381.22	-	-	381.22
Other financial liabilities	Note 18, 23	1,599.92	-	315.80	1,915.72
Total		**5,169.25**	**7,120.00**	**315.80**	**12,605.05**

Market Risk

The Company's activities expose it primarily to the financial risks of changes in foreign currency exchange rates and interest rates. The Company enters into a variety of derivative financial instruments to manage its exposure to foreign currency risk, including:
Forward foreign exchange contract to hedge the exchange rate risk arising on the export of its products.

Currency Risk

The Company undertakes various transactions denominated in foreign currencies, consequently, exposure to exchange rate fluctuations arise. Exchange rate exposures are managed within approved policy parameters utilising forward foreign exchange contracts.

The Company transacts business primarily in Indian Rupee, USD and Euro. The Company has foreign currency payables and receivables and is therefore, exposed to foreign exchange risk. Certain transactions of the Company act as a natural hedge as a portion of both assets and liabilities are denominated in similar foreign currencies. For the remaining exposure to foreign exchange risk, the Company adopted a policy of selective hedging based on risk perception of the management. Foreign exchange hedging contracts are carried at fair value.

The carrying amounts of the Company's foreign currency denominated monetary assets and monetary liabilities at the end of the reporting period are as follows:

Particulars	Currency	As at 31 March 2026	As at 31 March 2025
Receivables	USD	0.00	0.00
Payables	EUR	0.48	0.02
Payables	USD	3.62	4.11

Currency Rate	As at 31 March 2026	As at 31 March 2025
USD	94.6543	85.5814
EUR	109.0064	92.3246

Of the above foreign currency exposures, following exposures are not hedged:

Particulars	Currency	As at 31 March 2026	As at 31 March 2025
Receivables	USD	0.00	0.00
Payables	EUR	0.48	0.02
Payables	USD	3.62	4.11

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Sensitivity analysis

The following table demonstrates the sensitivity of profit and equity in USD and Euro to the Indian Rupee with all other variables held constant. The impact on the Company's profit before tax and other comprehensive income due to changes in the fair value of monetary assets and liabilities is given below:

Currency	Change in currency exchange rate	Effect on profit before tax 31 March 2026	Effect on profit before tax 31 March 2025
USD	5%	(17.14)	(17.59)
	-5%	17.14	17.59
EUR	5%	(2.62)	(0.09)
	-5%	2.62	0.09

This is mainly attributable to the exposure outstanding on foreign currency receivables and payables in the Company at the end of each reporting period.

Interest Risk

The Company's exposure to the risk of changes in market interest rates relates primarily to long term debts. Its objective in managing its interest rate risk is to ensure that it always maintain sufficient head room to cover interest payment from anticipated cash flows which is regularly reviewed by the board/nominated committee as well.

The following table demonstrates the sensitivity in the interest rate with all other variables held constant. The impact on the Company's profit before tax and other comprehensive income due to changes in the interest rates is given below:

(₹ in lakh)

Particulars	Change in interest rate	Effect on profit before tax 31 March 2026	Effect on profit before tax 31 March 2025
Long term borrowings from bank	0.50%	-	(42.28)
	-0.50%	-	42.28

Commodity risk

The Company is exposed to the movement in the price of traded goods in the domestic and international markets. The Company has in place policies to manage exposure to fluctuation in prices of traded goods. The Company enter into contracts for procurement of traded goods, most of the transactions are short term fixed price contract and a few transactions are long term fixed price contracts.

Note 47 - Fair value measurement

(₹ in lakh)

Financial Assets	Fair value as at (₹ in lakh)		Fair value hierarchy	Valuation technique(s) and key input(s) hierarchy	Significant unobservable input(s)	Relationship of unobservable inputs to fair value and sensitivity
	31 March 2026	31 March 2025				
Current Investments	563.96	382.22	1	-	-	-

Note 48 - Financial instrument by category

(₹ in lakh)

Particulars	31 March 2026			31 March 2025		
	FVTOCI	FVTPL	Amortised cost	FVTOCI	FVTPL	Amortised cost
Non current financial assets						
Other financial assets	-	-	6.41	-	-	34.27
Current financial assets						
Investments	-	563.96	-	-	382.22	-
Trade receivable	-	-	763.60	-	-	1,799.91
Cash and cash equivalents	-	-	153.16	-	-	0.75
Bank balances other than cash and Cash equivalents	-	-	22.95	-	-	-
Other financial assets	-	-	6.95	-	-	0.95
Total financial assets	-	563.96	953.07	-	382.22	1,835.88

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Non Current financial liabilities						
Non-current borrowings	-	-	-	-	-	7,120.00
Non-current lease liability			3.04			19.63
Other financial liabilities	-	-	324.47	-	-	315.80
Current financial liabilities						
Current borrowings	-	-	-	-	-	3,188.11
Current lease liability			16.59			16.86
Trade payables	-	-	264.53	-	-	381.22
Other financial liabilities	-	-	1,552.13	-	-	1,599.92
Total financial liabilities	-	-	**2,160.76**	-	-	**12,641.54**

Note 49 - Disclosure of Strukoff companies
There is no balance/transaction with Struck off companies for year ended 31st March 2026 & 31st March 2025.

Note 50: Corporate Social Responsibility
The Company is not required to spend on Corporate Social Responsibility (CSR) as per section 135 of the Companies Act, 2013.

Note 51 - Leases
The company recorded the lease liability at the present value of the future lease payments discounted at the incremental borrowing rate and the right of use asset. Leases for which the Company is a lessor is classified as a finance or operating lease. Whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee, the contract is classified as a finance lease. All other leases are classified as operating leases. For operating leases, rental income is recognized on a straight line basis over the term of the relevant lease.

Break-up of current and non-current lease liabilities for the year ended:

Particulars		(₹ in lakh)
	As at 31 March 2026	**As at 31 March 2025**
Current lease liabilities	16.59	16.86
Non current lease liabilities	3.04	19.63
Total	**19.63**	**36.49**

Movement in lease liabilities during the year ended:

Particulars		(₹ in lakh)
	For the year ended 31 March 2026	**For the year ended 31 March 2025**
Balance at the beginning	**36.49**	-
Addition	-	42.22
Finance cost accrued during the period	2.65	1.64
Deletions/adjustments	-	-
Payment of lease liabilities	(19.50)	(7.37)
Balance at the end	**19.64**	**36.49**

Details regarding the contractual maturities of lease liabilities on undiscounted basis for the year ended:

Particulars		(₹ in lakh)
	As at 31 March 2026	**As at 31 March 2025**
Less than one year	17.54	19.52
One to five years	3.08	20.62
More than five years	-	-
Total	**20.62**	**40.14**

Rental expense recorded for short-term leases was ₹ 138.92 lakh (previous year ₹ 139.68 lakh) for the year ended March 31, 2026

Note 52: Change in Labour Code
Following the notification of the four Labour Codes by the Government of India on 21st November 2025, the Company has evaluated the financial implications based on draft Central Rules, and guidance issued by the ICAI. The resulting incremental impact on employee benefit obligations comprising gratuity and compensated absences amounting to ₹0.71 lakhs (net of amount capitalised during the year ₹0.10 lakhs) has been recognized as an "Employee benefit expenses" for the year ended 31st March 2026. The Company remains engaged in monitoring the finalization of Central and State Rules and will incorporate any further accounting adjustments as additional clarifications are issued by the Government.

Note 53: Change in Income Tax Regime and Remeasurement of Deferred Tax
During the year ended 31st March 2026, the Company is no longer entitled to avail benefits of lower tax rate under section 115BAB of Income Tax Act, 1961 (effective tax rate i.e. 17.16%) due to asset sale (refer note 54). Consequently, the Company is now governed by normal provisions of the Act. Accordingly, the deferred tax balances have been remeasured using new tax rate (effective tax rate i.e. 26.00%) and the resultant impact have been recognised in the year ended 31st March 2026.

Note 54: Sale of Manufacturing Plant
During the current year, the company entered into an asset sale agreement ("Asset Sale") with Ariston Water Heating Products India Private Limited ("Ariston") for the sale of certain identified manufacturing assets of the company to Ariston, including land, buildings, plant, machinery and equipment on 17th October, 2025 for a consideration of Rs.11,600 lakhs, subject to the closing adjustements. On 11th December, 2025, the company has completed the sale of said assets to Ariston for a final consideration of Rs.11,500 lakhs based on a post-signing commercial review in accordance with the terms of the Agreement.

Note 55
The annual return of GST for FY 2025-26 is under process of filing with statutory authorities. The management believes that there will not be any material impact over financial statements after financial submission/filing. The date of filing of GST return is 31st December, 2026.

LODHA & CO. LLP New Delhi Chartered Accountants

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Note 56

(a) The Company does not have any benami property held in its name. No proceedings have been initiated on or are pending against the Company for holding benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and Rules made thereunder

(b) The Company have not traded or invested in crypto currency or virtual currency during the financial year

(c) There are no loans or advances in the nature of loans granted to Promoters, Directors, KMPs and their related parties (as defined under Companies Act, 2013), either severally or jointly with any other person, that are: (a) repayable on demand; or (b) without specifying any terms or period of repayment

(d) The Company has complied with the requirements of the number of layers prescribed under clause (87) of section 2 of the Companies Act, 2013 read with Companies (Restriction on number of Layers) Rules, 2017

(e) The Company has not been declared wilful defaulter by any bank or financial institution or other lender or government or any government authority

(f) Utilisation of borrowed funds and share premium

(i) The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding that the Intermediary shall:

(a) Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company (Ultimate Beneficiaries) or

(b) Provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries

(ii) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in writing or otherwise) that the Company shall:

(a) Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate Beneficiaries) or

(b) Provide any guarantee, security or the like to or on behalf of the ultimate beneficiaries

(g) There is no income surrendered or disclosed as income during the year in tax assessments under the Income Tax Act, 1961 (such as search or survey), that has not been recorded in the books of account

(h) The Company does not have any charges or satisfaction which is yet to be registered with Registrar of Companies beyond the statutory period.

Note 57: Audit Trail

The Company has a widely used ERP as its accounting software for maintaining its books of account during the year ended 31 March 2026, which has a feature of recording audit trail (edit log) facility and the same has been operated throughout the year except (a) at database level the audit trail was not been enabled, (b) at application level, audit trail was not enabled for relevant financial tables. Further the audit trail, to the extent maintained in the prior year has been preserved by the Company as per the Statutory requirements for record retention. Further, audit trail feature hasn't been tempered with and the audit trail has been preserved by the Company as per the statutory requirements for record retention.

The Company has enabled the audit trail (edit logs) functionality in its accounting software. However, the audit trail at application level is not enabled for all relevant financial transactions and direct changes made at the underlying database level, due to the direct impact of increase space utilization and the associated costs.

Note 58

As per the order issued by the Customs Authority of India, goods amounting to ₹34.12 lakhs have been confiscated on account of non-payment of applicable customs duty as per Customs Act 1962, total value of goods imported is ₹233.91 lakhs.

Note 59

On 22nd December, 2025, the Company received a mail from JV partner Groupe Atlantic for proposed change in Groupe Atlantic shareholding [Atlantic / Atlantic SFDT / Atlantic Societe Francaise de Developpement Thermique] and later on Company received a notice dated January 13, 2026 from Atlantic SFDT stating that its shareholders have executed a share purchase agreement dated December 19, 2025 for the proposed sale of their shareholding in Atlantic SFDT to Paloma Rheem Group ("COC Notice") and Atlantic requested HHIL to provide waiver in relation to the exit rights available to HHIL under the Share Subscription and Shareholders Agreement ("SSSHA") dated March 25, 2021. Soon thereafter and considering the relevant clause of SSSHA, HHIL vide a notice dated February 13, 2026 informed Atlantic SFDT that the above proposed transfer of shares of Atlantic SFDT to Paloma Rheem Group is an "Event of Default" under the SSSHA and also HHIL has exercised the default "Put Option", as available. Further, HHIL requested / sought for to initiate the valuation by proposing the appointment of an independent valuer.
Atlantic SFDT vide it's letter dated 3rd March, 2026 has disputed the validity of HHIL's exercise of "Put Option", contending that "Event of Default" has not yet occurred and that HHIL's exercise of "Put Option" is premature and suggested that in light of sale of the "Manufacturing Facility" the parties (both JV partners) should consider jointly proceeding with liquidation of the Company (HPL). HHIL as a JV partner objected / refuted the suggestion of Atlantic SFDT for the liquidation of the Company.
Further, Atlantic SFDT vide it's letter dated 24th April, 2026 has countered that HHIL is the defaulting party due to an undisclosed corporate restructuring (demerger and amalgamation) that violates the SSSHA. Atlantic SFDT has formally proposed the liquidation of the company.
Pending discussion between the JV partners, the Company has not considered any suggestion for the liquidation and prepared the financial statements on going concern basis. The ultimate resolution of these disputes and their financial impact on the Company remains highly uncertain.

Note 60

The Company incurred a loss before tax of Rs. 9419.47 lakh and a negative EBITDA of Rs. 8,220.65 lakh for the year. The Company has sold its manufacturing plant and proceeds were use to service existing debt. Furthermore, a joint venture partner has formally proposed liquidating the Company. While management has prepared these financial statements on a going concern basis pending further partner discussions, these events indicate a material uncertainty that casts significant doubt on the Company's ability to continue as a going concern.

Note 61

The Company has sold its manufacturing activities and presently engaged into trading activities of related products. Management is confident about the realisability of property plant & equipments (PPE), inventory and receivables and in the opinion of the management there is no need to make any additional provision on account of impairment.

Note 62

The Company has evaluated the recoverability of goodwill allocated to water heater business basis performance against initial projections, shortfalls in revenue and partial eroded synergies with stiff domestic competition and escalating input costs. Accordingly, in accordance with Ind AS 36 impairment loss of Rs. 3,474.70 Lakh (with de recognition) has been recognized in the Statement of Profit and Loss for the year ended 31st March 2026.

Note 63

Exceptional loss of Rs.6,040.16 lakhs for year ended 31st March 2026 includes impairment of technical know how of Rs.1,095.08 lakhs, reversal of impairment against Capital works in progress of Rs.181.76 lakhs, gain on asset sale (net of transaction cost) of Rs.666.76 lakhs, impairment of goodwill of Rs.3,474.70 lakhs and provision for various assets of the Company of Rs.2,318.90 lakhs.

Note 64

Previous period figures have been regrouped, re-arranged wherever considered necessary to confirm to the current year's classification.

LODHA & CO. LLP New Delhi Chartered Accountants

HINTASTICA PRIVATE LIMITED

In terms of our report attached.

For Lodha & Co LLP
Chartered Accountants
Firm Registration No.:301051E/E300284

Shyamal Kumar
Partner
M. No. 509325

Place : Gurugram
Date : 15th May 2026

For and on behalf of the Board of Directors

Nirupam Sahay
Director
DIN: 02373944

Nitesh Raj
Director
DIN: 11250981

Place : Gurugram
Date : 15th May 2026